

# L020000009842



ACCOUNT NO. : 072100000032

REFERENCE : 543346 4304487

AUTHORIZATION :

COST LIMIT : \$ 125.00

ORDER DATE : April 23, 2002

ORDER TIME : 11:25 AM

ORDER NO. : 543346-010

CUSTOMER NO: 4304487

CUSTOMER: Kelly A. Morgan, Paralegal  
Ross & Hardies

150 North Michigan Avenue  
Suite 2500  
Chicago, IL 60601

RECEIVED  
02 APR 24 PM 12:12  
DEPARTMENT OF STATE  
DIVISION OF CORPORATE REGS  
TALLAHASSEE, FL 32304

DOMESTIC FILING

NAME: ARA-NORTH TAMPA, LLC

600005387346--4

EFFECTIVE DATE:

☐ ARTICLES OF INCORPORATION  
☐ CERTIFICATE OF LIMITED PARTNERSHIP  
☒ ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

Name	Availability
Document	Examiner
Updater	CONTACT PERSON: Sara Lea - EXT. 1114
Updater	Verifyer
Acknowledgement	W. P. Verifyer

CERTIFIED COPY

PLAIN STAMPED COPY

CERTIFICATE OF GOOD STANDING

EXAMINER'S INITIALS:

FILED  
02 APR 24 PM 4:00  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

L020000009842

**ARTICLES OF ORGANIZATION  
OF  
ARA-NORTH TAMPA, LLC, a Florida limited liability company**

**ARTICLE I**

The name of the limited liability company is ARA-North Tampa, LLC.

**ARTICLE II**

The mailing address and the street address of the principal office of the limited liability company is:

ARA-North Tampa, LLC.  
5 Cherry Hill Drive, Suite 210  
Danvers, MA 01923

**ARTICLE III**

The name and Florida street address of the limited liability company's registered agent is:

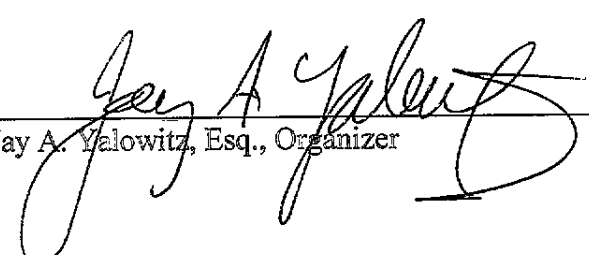
Mr. Syed Kamal  
c/o American Renal Associates, Inc.  
18302 Highwoods Preserve Parkway, Suite 112  
Tampa, Florida 33647

I, Syed Kamal of American Renal Associates, Inc., the registered agent for the limited liability company, hereby states that I am familiar with the position of registered agent and accepts the obligations of said position for the limited liability company.

  
\_\_\_\_\_  
Syed Kamal, Registered Agent

**ARTICLE IV**

The limited liability company will be managed by its members.

  
\_\_\_\_\_  
Jay A. Yalowitz, Esq., Organizer