

Division of Corporations

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W02000009710**Florida Department of State**

Division of Corporations

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To:

Division of Corporations

Fax Number : (850) 205-0383

From:

Ange Calabrese

Account Name : AKERMAN, SENTERFITT & EIDSON, P.A.

Account Number : 075471001363

Phone : (305) 374-5600

Fax Number : (305) 374-5095

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DIVISION OF CORPORATIONS

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LIMITED LIABILITY COMPANY**NORSK INOVA, LLC**

Certificate of Status	0
Certified Copy	1
Page Count	01
Estimated Charge	\$155.00

FAX AUDIT No. H02000097884

**ARTICLES OF ORGANIZATION
FOR
NORSK INOVA, LLC**

ARTICLE I - Name:

The name of the Limited Liability Company is: **NORSK INOVA, LLC.**

ARTICLE II - Address:

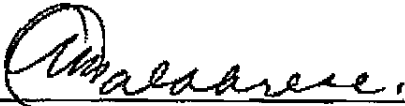
The mailing address and street address of the principal office of the Limited Liability Company is: c/o Lisa A. Landy, Esq., One S.E. 3rd Avenue, 28th Floor, Miami, Florida 33131.

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

American Information Services, Inc.
One S.E. 3rd Avenue
28th Floor
Miami, Florida 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

By 
Angelica M. Calabrese, Assistant Secretary
Registered Agent's Signature

ARTICLE IV - Management

The Limited Liability Company is a manager - managed company.

Signed and dated this 23rd day of April, 2002.


Lisa A. Landy
Authorized representative of a member

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