LO2000009019012 PAILED DIVISION CE CORPORATIONS Mismi March 21, 2002

Miami, March 21, 2002

Registration Section Division of Corporations Florida Department of State Post Office Box 6327 Tallahassee, FI 32314 700005169747--5 -03/26/02--01064--002 *****100.00 *****100.00

700005169747--5 -04/11/02--01084--006 *****25.00 ******25.00

Gentlemen,

Please find attached for your processing a form containing the Articles of Organization of a Limited Liability Company, together with a check to cover the filing fee. The contact information of the applicant is as follows:

Roberto Ossa 94 Bay Heights Drive Miami, FI 33133 Tel (786)797-2680 or (305)361-0667

I look forward to receiving your acknowledgement.

Sincerely,

Roberto Ossa

WO2-8754 J. BRYAN MAR 28 2002

1 DOMEST ALUL 2 & 0000



Miami, April 8th, 2002

Registration Section Division of Corporations Florida Department of State Post Office Box 6327 Tallahassee, Fl 32314

Ref: Ursus Consulting LLC, W02000008574

Gentlemen,

As per your request, please find attached for your processing the original and one copy of the completed form containing the Articles of Organization of the subject LLC, together with a the check for \$25 to cover the additional filing fees.

I look forward to receiving your acknowledgement.

Sincerely,

Roberto Ossa 94 Bay Heights Drive Miami, FI 33133



FLORIDA DEPARTMENT OF STATE Katherine Harris Secretary of State

March 28, 2002

ROBERTO OSSA 94 BAY HEIGHTS DR. MIAMI, FL 33133

SUBJECT: URSUS CONSULTING LLC

Ref. Number: W02000008754

We have received your document for URSUS CONSULTING LLC and your check(s) totaling \$100.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

There is a balance due of \$25.00.

Section 608.407, Florida Statutes, requires the document(s) to be signed by a member or by the authorized representative of a member.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6043.

Joey Bryan Document Specialist Tax Liens

Letter Number: 902A00018607

All ANASSER PRATIONS

Distriction of Comparations DO DOY 6997 (Fell Land Mile) 00014

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

URSUS CONSULTING LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

> 94 BAY HEIGHTS DRIVE MIAMI, FL 33133

ARTICLE III - Registered Agent, Registered Office and Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

ROBERTO OSSA
Name
94 BAY HEIGHTS DRIVE
Florida Street Address
MIAMI, FL 33133
City, State, Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company and the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to

Articles of Organization, Ursus Coñsulting LLC, Page 2

the proper and complete performance of my duties, and I am familiaccept the obligations of my position as registered agent as profitched the complete performance of my duties, and I am familiaccept the obligations of my position as registered agent as profitched the complete performance of my duties, and I am familiaccept the obligations of my position as registered agent as profit.	ar with and vided for in
Joseph Om	\ \ \
Registered Agent's signature	
ARTICLE IV – Management: The Limited Liability Company is to be managed by:	AHASSEE.
MEMBERS	K.Or
Dosento Om	?
Member's signature	**
ROBERTO OSSA	
Name of signee	

THE RAIL PAY IN SEE