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02 MAR 14 AM 9:08  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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-03/15/02--01008--001  
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March 12, 2002

Florida Department of State  
Registration Section  
Division of Corporations  
409 E. Gaines St.  
Tallahassee, Florida 32399

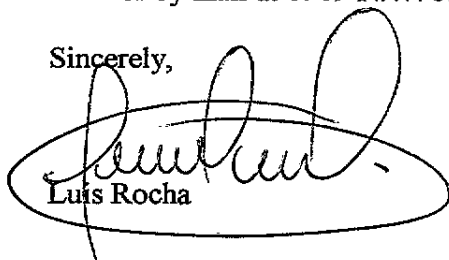
Re: Articles of Organization of Inovaciones Investments, LLC

Dear Madam/Sir:

Enclosed please find Articles of Organization of Inovaciones Investments, LLC for its registration in the Florida Department of State, together with a check in the amount of US\$155.00 (which covers filing fee, designation of registered agent and a certified copy).

If you have any comments or questions, please contact me by phone at (305) 885-2080 or by mail at 6909 N.W. 52 Street, Miami, Florida 33166.

Sincerely,

  
Luis Rocha

Enclosure

J. BRYAN MAR 19 2002

**ARTICLES OF ORGANIZATION**  
**OF**  
**INOVACIONES INVESTMENTS, LLC**  
**a Florida limited liability company**

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1. The name of this limited liability company is **INOVACIONES INVESTMENTS, LLC** (the "Company").
2. The Company is being formed for the following purposes:
  - a. To engage in any and all lawful business or activity permitted under the laws of the United States and the State of Florida.
  - b. To generally have and exercise all powers, rights and privileges necessary and incident to carrying out properly the objects herein mentioned.
  - c. To do anything and everything necessary, suitable, convenient or proper for the accomplishment of any of the purposes or the attainment of any or all of the objects hereinbefore enumerated or incidental to the purposes and powers of the company or which at any time appear conducive thereto or expedient.

This Company shall have all of the powers enumerated in the Florida Limited Liability Company Act, as amended from time to time.

3. The principal place of business and the mailing address of the Company is:

6909 N.W. 52<sup>nd</sup> Street  
Miami, Florida 33166

4. The name and address of the registered agent of the Company is:

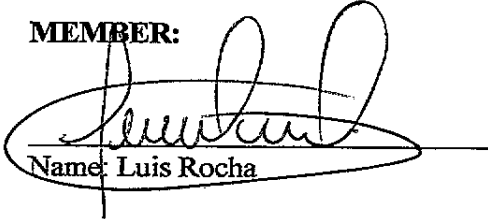
Luis Rocha  
6909 N.W. 52<sup>nd</sup> Street  
Miami, Florida 33166

5. The Company is to be a manager- managed company.
6. The Company, with the unanimous written consent of the members, shall have the right to amend or repeal any provisions contained in these Articles of Organization or any amendments hereto. Further, the power to adopt, alter, amend or repeal the Company's operating agreement shall be vested in the Company's members.

7. The Company shall indemnify any and all of its managers, officers, employees or agents or former officers, employees or agents or any person or persons who may have served at its request as a manager, officer, employee or agent of another company, corporation, partnership, joint venture, trust or other enterprise in which it owns an equity interest or of which it is a creditor, to the full extent permitted by law. Said indemnification shall include, but not be limited to, the expenses, including the cost of any judgments, fines, settlements and counsel's fees, actually and necessarily paid or incurred in connection with any action, suit or proceedings, whether civil, criminal, administrative or investigative, and any appeals thereof, to which any such person or his legal representative may be made a party or may be threatened to be made a party, by reason of his being or having been a manager, officer, employee or agent as herein provided. The foregoing right of indemnification shall not be exclusive of any other rights to which any member, manager, officer, employee or agent may be entitled as a matter of law or which he may be lawfully granted.

IN WITNESS WHEREOF, the undersigned member of **INOVACIONES INVESTMENTS, LLC**, has executed these Articles of Organization this 12 day of March, 2002.

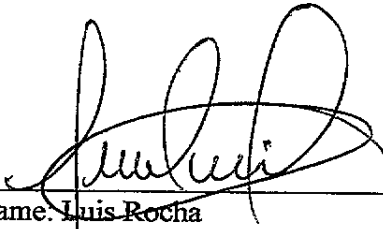
**MEMBER:**

  
Name: Luis Rocha

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### ACKNOWLEDGMENT OF REGISTERED AGENT

The undersigned, having been named as Registered Agent for **INOVACIONES INVESTMENTS, LLC**, at the place designated in these Articles of Organization, hereby agrees to act in such capacity and to comply with the provisions of law in relation thereto. The undersigned is familiar with the obligations of a Registered Agent under the Florida Limited Liability Company Act.

  
Name: Luis Rocha

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