

L02000004617

Florida Department of State
Division of Corporations
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Katherine Harris, Secretary of State

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To: Division of Corporations
Fax Number : (850)205-0383

From: Account Name : FIELDSTONE LESTER SHEAR & DENBERG
Account Number : I19990000180
Phone : (305)357-5775
Fax Number : (305)357-5534

LIMITED LIABILITY COMPANY

Florida Horizons Publishing, LLC

Certificate of Status	0
Certified Copy	1
Page Count	01
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DIVISION OF CORPORATION

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

L02-4617
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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY**ARTICLE I - Name:**

The name of the Limited Liability Company is:

Florida Horizons Publishing, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

1777 Michigan Avenue
Suite 202
Miami Beach, FL 33139**ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:**

The name and the Florida street address of the registered agent are:

Paul A. Lester

Name

201 Alhambra Circle, Suite 601

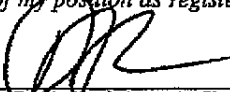
Florida street address (P.O. Box NOT acceptable)

Coral Gables, Florida 33134

City, State, and Zip

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

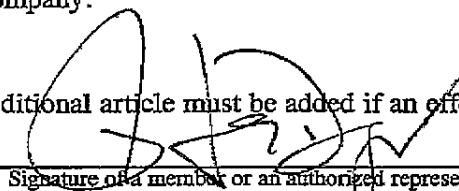


Registered Agent's Signature

Article IV - Management (Check box if applicable.)

☒ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

(An additional article must be added if an effective date is requested)


Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Leonard Dugow, Member

Typed or printed name of signee