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KIMBERLY M. TURNER, JD (MD, VA, DC)
TODD D. SPIGNARDO, JD (VA)

PLEASE REPLY TO:
BETHESDA

February 6, 2002

Florida Department of State
Division of Corporations
409 E. Gaines Street
Tallahassee, Florida 32399

Via Overnight Delivery

Re: Spartan Concrete, LLC

To Whom It May Concern:

Enclosed please find the following document for filing:

- (1) Articles of Organization of Spartan Concrete, LLC; and
- (2) Check in the amount of \$125.00 for filing fees.

Please do not hesitate to contact me at (301) 986-2200 should you have any questions or concerns.

Sincerely,

Robert E. Ward

Robert E. Ward

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REW/ndn

Enclosures

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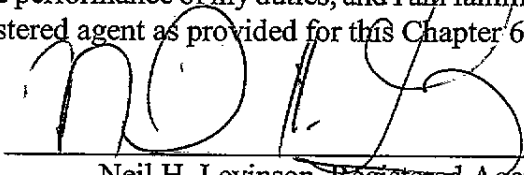
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ARTICLES OF ORGANIZATION
OF
SPARTAN CONCRETE, LLC

The undersigned, acting at the direction of and on the behalf of one or more persons desiring to be members of and having agreed to form SPARTAN CONCRETE, LLC as a limited liability company pursuant to Section 608.408(3) of the Florida Statutes, as amended from time to time (the "Act"), does hereby acknowledge and certify that:

1. The name of the Limited Liability Company (the "Company") is SPARTAN CONCRETE, LLC
2. The purposes for which the Company is formed are to engage in the business of concrete restoration and any other lawful purpose determined by its members.
3. The address of the Company's principal office is 10524 White Clover Terrace, Potomac, Maryland 20854. *The mailing address is the same.*
4. The name and address of the Resident Agent of the Company is Neil H. Levinson, Rosen, Switkes & Levinson, 407 Lincoln Road, Penthouse, S.E., Miami Beach, Florida 33139.

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for this Chapter 608, F.S.



Neil H. Levinson, Registered Agent

5. The rights and authority of the members of the Company are governed by the Act unless the members agree otherwise by an operating agreement. Such operating agreement in its entirety and any amendments thereto shall be in writing.
6. The Company shall be manager-managed.

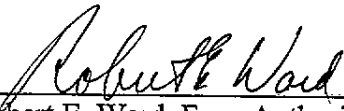
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

IN WITNESS WHEREOF, the undersigned organizer of the Company executed these Articles of Organization on the 6th day of February, 2002.



Robert E. Ward, Esq., Authorized Representative

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TALLAHASSEE, FLORIDA