

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L02000003097
FILED
February 07, 2002
Sec. Of State**

Article I

The name of the Limited Liability Company is:

J AND M HOLDINGS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

720 N 19TH AVENUE
PENSACOLA, FL. US 32501

The mailing address of the Limited Liability Company is:

720 N 19TH AVENUE
PENSACOLA, FL. US 32501

Article III

The name and Florida street address of the registered agent is:

JOHN T PHARR JR.
720 N 19TH AVENUE
PENSACOLA, FL. US 32501

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOHN T PHARR, JR.

Article IV

The Limited Liability Company is a manager managed company

Article V

The name and address of members/managers are:

Title: MGR
JOHN T PHARR JR.
720 N 19TH AVENUE
PENSACOLA, FL. US 32501

Signature of member or an authorized representative of a member

Signature: JOHN PHARR, JR.