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Florida Department of State

Division of Corporations

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To:

Division of Corporations  
Fax Number : (850) 205-0383

From:

Account Name : SMALLEY & COMPANY PA  
Account Number : I19990000224  
Phone : (407) 897-2277  
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LIMITED LIABILITY COMPANY

Both Oars, L.L.C.

Certificate of Status	0
Certified Copy	0
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**ARTICLES OF ORGANIZATION  
OF  
Both Oars, L.L.C.**

**ARTICLE I  
NAME**

The name of this Limited Liability Company shall be Both  
Oars, L.L.C.

**ARTICLE II  
PURPOSE**

This limited liability company is formed for the purpose of  
transacting any and all lawful business for which limited  
liability companies may become organized in the State of Florida.

**ARTICLE III  
DURATION**

This limited liability company shall commence business on  
the day of the acceptance of these Articles of Organization and  
shall exist perpetually unless sooner dissolved according to law.

**ARTICLE IV  
PRINCIPAL OFFICE & MAILING ADDRESS**

The principal place of doing business of this limited  
liability company shall be:

4009 Rouse Road, Orlando, FL 32817

The mailing address shall be:

P.O. Box 533164, Orlando, FL 32801

**ARTICLE V  
ADMISSION OF NEW MEMBERS**

Members of the Company have the right to admit new members.  
Additional members may be admitted only on the unanimous written

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consent of the existing members, and the existing members shall determine the amount and nature of contributions by the new members at the time the new members are admitted.

**ARTICLE VI**  
**CONTINUATION OF COMPANY**

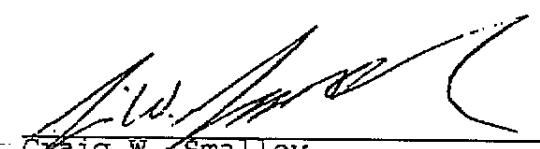
The remaining members of the Company have the right to continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member in the Company. The business may be continued only on the unanimous written consent of the remaining members.

**ARTICLE VII**  
**INITIAL REGISTERED AGENT AND STREET ADDRESS**

Pursuant to the provisions of Section 608.415 or 608.507 Florida Statutes, the name and address of the initial registered agent of this limited liability company is:

Craig W. Smalley, 1517 E. Hillcrest Street, Orlando, FL 32803

Having been named as registered agent and to accept service or process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
Craig W. Smalley  
Registered Agent

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