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Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

Electronic Filing Cover Sheet

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To:

Division of Corporations

: (850)205-0383

From:

Account Name

: BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.

Account Number: 075350000353

: (212)431-5000 Phone

Fax Number

: (212)431-1441

LIMITED LIABILITY COMPANY

HICKS & RICHARDS, LLC

| Certificate of Status | 0 |
|-----------------------|----------|
| Certified Copy | 0 |
| Page Count | 02 |
| Estimated Charge | \$125.00 |

1/21/02

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ARTICLES OF ORGANIZATION KUR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - NAME:

HICKS & RICHARDS, LLC The name of the Limited Liability Company is:

ARTICLE II - ADDRESS:

The mailing address and street address of the principal office of the Limited Liability Company is: 219 Lime Avenue, Oriando, FL 32805

ARTICLES III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent is: Reginald D. Hicks, 219 Lime Avenue, Orlando, FL 32805 Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chaper 608, F.S..

Registered Agent's Signature

ARTICLE IV - Management (Check box if applicable.)

The Limited Liability Company is to be managed by one manager or more managers and

is, therefore, a manager - managed company.

ure of a mamber or an authorized representative of a member.

(In accordance with section 602.408 (3), Florida Statutes, the execution of this document constitutents an affirmation under the penalties of perjury that the facts stated herein are true.)

> Reginald D. Hicks Typed or print name of signee

> > H02000018851 4

Flora L. Murillo c/o BlumbergExcelsior Corporate Services, Inc. 62 White Street, NY, NY 10013

> P. 02 194 S2 S005 Id:dd

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BLUMB CORP SUCS