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January 14, 2002

FEDEX AIRBILL NO. 8311 7047 2857

PERSONAL AND CONFIDENTIAL

Secretary of State  
Division of Corporations  
409 E. Gaines Street  
Tallahassee, Florida 32399

800004776518--7  
-01/16/02--01009--007  
\*\*\*125.00 \*\*\*125.00

RE: Our Client File Number 0944(e)

Dear Sir or Madam:

Enclosed please find the original as well as a copy of the Articles of Organization of Border Group, L.L.C. and a check in the amount of One Hundred Twenty-Five Dollars (\$125.00) representing the filing fee. Please process the same accordingly.

Cordially,

LESLIE ALAN ROZENCWAIG, P.A.

  
ROSARIO FERRERO-CARR, ESQ.  
For the Firm

RFC/cg  
Enclosures

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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**ARTICLES OF ORGANIZATION OF BORDER GROUP, L.L.C.**

**Article I**  
**Name**

The name of the Limited Liability Company is: BORDER GROUP, L.L.C.

**Article II**  
**Address**

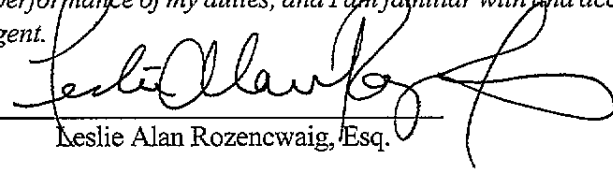
The mailing address and street address of the principal office of the Limited Liability Company is: 125 Jefferson Avenue, Unit 118, Miami Beach, Florida 33139.

**Article III**  
**Registered Agent**

The name and the Florida street address of the registered agent are:

Leslie Alan Rozencwaig, P.A.  
One S.E. Third Avenue, Suite 960  
Miami, Florida 33131

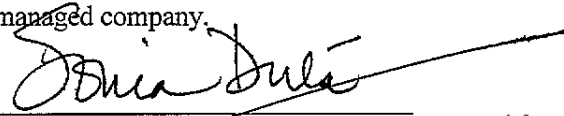
*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

  
\_\_\_\_\_  
Leslie Alan Rozencwaig, Esq.

**Article IV**  
**Management**

(CHECK BOX IF APPLICABLE)

- The Limited Liability Company is to be managed by one manager or more managers and is therefore, a manager-managed company.

  
\_\_\_\_\_  
SONIA L. DULA  
Member

(In accordance with Section 608.408(3), Florida Statutes,  
the execution of this affidavit constitutes an affirmation under  
the penalties of perjury that the facts stated herein are true)

**Article V**  
**Managing Member**

The managing members are Sonia L. Dula, whose address is 125 Jefferson Avenue, Unit 118, Miami Beach, Florida 33139 and Emilio Romano, whose address is 2875 N.E. 191<sup>st</sup> Street, Aventura, Florida 33180.

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