

L-02000001194

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January 11, 2002

VIA OVERNIGHT : 404-223-5900

Office of the Florida Department of State
Division of Corporations - Registration Section
409 E. Gaines Street
Tallahassee, Florida 32399

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-01/14/02--01039--012
***160.00 ***180.00

Re: Formation of A&R Investments, LLC

Dear Madam or Sir:

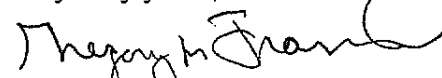
L02-1194

Enclosed with regard to the above-referenced Limited Liability Company are the following items:

1. Original Articles of Organization and Designation of Registered Agent and two copies;
2. A check in the amount of \$160.00 payable to the "Florida Secretary of State" for the applicable filing fees of the Articles of Organization and Designation of Registered Agent.

Thank you for your immediate attention to this matter. Please do not hesitate to call if you have any questions.

Very truly yours,


Gregory M. Frassrand

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
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GMF/slb
Enclosures
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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is: A&R Investments, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:
1900 Glades Road, Suite 450, Boca Raton, FL 33444

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Dwayne Rudd

Name

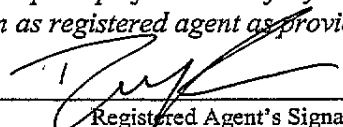
1900 Glades Road, Suite 450

Florida street address (P.O. Box **NOT** acceptable)

Boca Raton, FL 33444

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


Registered Agent's Signature

Article IV - Management (Check box if applicable.)

☐ The Limited Liability Company is to be managed by one manager or more managers and is therefore, a manager - managed company.

(An additional article must be added if an effective date is requested)

Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Dwayne Rudd

Typed or printed name of signee

Filing Fees:

\$100.00 Filing Fee for Articles of Organization
\$ 25.00 Designation of Registered Agent
\$ 30.00 Certified Copy (Optional)
\$ 5.00 Certificate of Status (Optional)

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
JAN 14 AM 10:21