

DAVID B. PLEAT*
AMY A. PERRY**

JASON E. HAVENS†
CHRISTOPHER E. McELROY

*Also Admitted In D.C. & MD.

**Also Admitted In GA.

†LL.M., Estate Planning

PLEAT & PERRY, P.A.
• ATTORNEYS AT LAW •

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SUITE 202
DESTIN, FLORIDA 32541
850.650.0599
FAX 850.650.4402
law@pleat.coxatwork.com

December 27, 2001

Via Federal Express

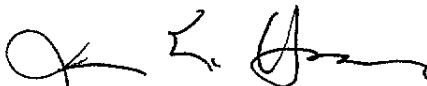
Florida Department of State
Division of Corporations
New Filing Section
409 E. Gaines Street
Tallahassee, FL 32399

RE: Articles of Organization
of Norwood Renovation Management, Inc.

Dear Sir or Madam:

Enclosed please find the original Articles of Organization of Norwood Renovation Incorporated along with my firm's Check No. 5362 in the amount of \$78.75 to cover the cost of filing the Articles of Organization, the Registered Agent Designation and a Certified Copy to be returned in the enclosed envelope. Please feel free to call me if you have any questions.

Sincerely,



Jason E. Havens

JEH:jef

Enclosures

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02 JAN 29 2002
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

January 2, 2002

JASON HAVENS
4477 LEGENDARY DRIVE, SUITE 202
DESTIN, FL 32541

SUBJECT: NORWOOD RENOVATION MANAGEMENT, INC.
Ref. Number: W02000000009

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

02 JAN -9 PM 12:44

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We have received your document for NORWOOD RENOVATION MANAGEMENT, INC. and check(s) totaling \$78.75 of which \$78.75 has been designated to file this document. However, the enclosed document has not been filed and is being returned to you for the following reason(s):

There is an additional amount of \$46.25 due. Refer to the attached fee schedule for a breakdown of the fees. Please return a copy of this letter to ensure your money is properly credited.

The fees to file a Florida Limited Liability Company or register a Foreign Limited Liability Company are as follows: \$100 filing fee; and \$25 registered agent designation fee. Please include an additional \$30 for each certified copy requested (optional) and \$5.00 for each certificate of status requested (optional).

Effective October 1, 1999, Chapter 608, Florida Statutes, does not require or permit the filing of an "Affidavit of Membership and Capital Contributions." Therefore, the enclosed document has not been filed and is being returned to you.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6020.

Tammi Cline
Document Specialist

Letter Number: 802A00000012



FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

January 2, 2002

JASON HAVENS
4477 LEGENDARY DRIVE, SUITE 202
DESTIN, FL 32541

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ARTICLES OF ORGANIZATION
OF
NORWOOD RENOVATION MANAGEMENT, L.L.C.
(a Florida Limited Liability Company)

The undersigned certify organization for the purpose of becoming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies.

ARTICLE I
(Name and Principal Place of Business)

The name of the limited liability company is NORWOOD RENOVATION MANAGEMENT, L.L.C., and the mailing address and street address of its principal office is 4 Canoe Court, Destin, Florida 32541.

ARTICLE II
(Period of Duration)

The limited liability company shall come into existence upon the filing of the Articles of Organization with the Secretary of State, State of Florida, and shall have perpetual existence, unless earlier terminated by operation of law or as provided in these Articles or the Operating Agreement of the limited liability company.

ARTICLE III
(Initial Registered Office and Registered Agent)

The mailing address of the initial registered office, and principal place of business, of the limited liability company is 4 Canoe Court, Destin, Florida 32541. The name of the company's initial registered agent at that address is Ronald Craig Norwood.

ARTICLE IV
(Membership Restrictions - Admissions)

Additional persons or entities may be admitted to the limited liability company as members upon the unanimous consent of the current members and on such terms and conditions as determined by the members and in accordance with these Articles and the Operating Agreement of the limited liability company.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE V
(Right to Continue Business)

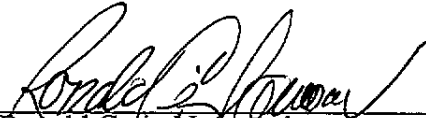
On the death, withdrawal, resignation, expulsion, bankruptcy, or dissolution of a member, or the occurrence of any other event which terminates the continued membership of a member in the limited liability company, the remaining members shall have the right to continue the business on the consent of a majority (or all) of the remaining members within ninety (90) days of the terminating or dissolving event.

ARTICLE VI
(Management)


The limited liability company shall be managed by one (1) manager, except as otherwise provided in the Operating Agreement of the limited liability company. The name and address of the persons who shall serve until the first annual meeting of members is as follows: Ronald Craig Norwood, 4 Canoe Court, Destin, Florida 32541.

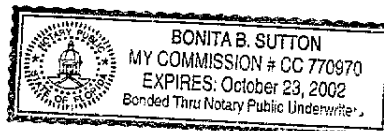
IN WITNESS WHEREOF, the undersigned, being an original member of the limited liability company, certifies that this instrument constitutes the Articles of Organization of ABC, L.L.C.

Executed by the undersigned this 7th day of December, 2001.


Ronald Craig Norwood

The foregoing instrument was acknowledged before me this ___ day of December, 2001, by Ronald Craig Norwood, on behalf of NORWOOD RENOVATION MANAGEMENT, L.L.C., a limited liability company. He is personally known to me or provided a driver's license as identification.


Notary Public
State of Florida
My Commission Expires:



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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT

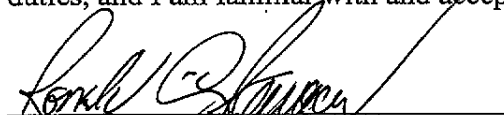
STATE OF FLORIDA
COUNTY OF OKALOOSA

In accordance with Chapter 608.407(1)(d), Florida Statutes, the limited liability company identified below submits the following statement in designating its registered office and registered agent in the State of Florida:

The name of the limited liability company is NORWOOD RENOVATION MANAGEMENT, L.L.C.

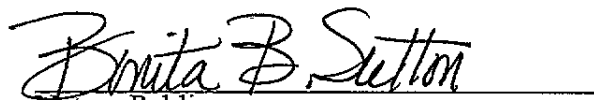
The name of the registered agent for NORWOOD RENOVATION MANAGEMENT, L.L.C., is Ronald Craig Norwood, and the street address of the company's principal office where the agent is located is 4 Canoe Court, Destin, Florida 32541.

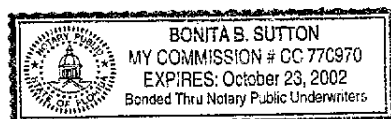
This statement is to acknowledge that, as indicated above, NORWOOD RENOVATION MANAGEMENT, L.L.C. has appointed me, Ronald Craig Norwood, as its Registered Agent to accept service of Process for the company at the place designated above in this certificate. I accept this appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


Ronald Craig Norwood

12/7/01
Dated

The foregoing instrument was acknowledged before me this 7th day of December, 2001, by Ronald Craig Norwood, on behalf of NORWOOD RENOVATION MANAGEMENT, L.L.C., a limited liability company. He is personally known to me or has produced his driver's license as identification.


Notary Public
State of Florida
My Commission Expires:



FILED
02 JAN - 9 PM 12:45
SECRETARY OF STATE
TALLAHASSEE, FLORIDA