



L020000000444

ACCOUNT NO. : 072100000032

REFERENCE : 624398 7169688

AUTHORIZATION :

Patricia Pigato

COST LIMIT : \$ 155.00

ORDER DATE : January 7, 2002

ORDER TIME : 2:40 PM

ORDER NO. : 624398-005

CUSTOMER NO: 7169688

CUSTOMER: Ms. Anna Maria Pannella
Devine Goodman Pallot & Wells,
P.a.
Suite 980
777 Brickell Avenue
Miami, FL 33131

DOMESTIC FILING

NAME: LATIN AMERICA MEDIA SOLUTIONS,
LLC

EFFECTIVE DATE: *01-01-02*

300004757023--6

____ ARTICLES OF INCORPORATION
____ CERTIFICATE OF LIMITED PARTNERSHIP
XX ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY

CONTACT PERSON: Susie Knight - EXT. 1156

EXAMINER'S INITIALS:

RECEIVED
02 JAN -7 PM 3:11
DEPARTMENT OF STATE
DIVISION OF CORPORATE REGISTRATION
TALLAHASSEE, FLORIDA

02 JAN -7 PM 4:02
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

APPROVED
AND
FILED

JB
1-1-02

Articles of Organization
of
Latin America Media Solutions, LLC

The undersigned hereby forms a limited liability company under the laws of the State of Florida:

ARTICLE I. COMPANY NAME

The name of this Company is:

Latin America Media Solutions, LLC

ARTICLE II. MAILING ADDRESS OF COMPANY

The mailing address of this Company is:

95 Merrick Way, Suite 600
Coral Gables, Florida 33134

ARTICLE III. STREET ADDRESS OF COMPANY

The street address of the principal office of the Company is:

95 Merrick Way, Suite 600
Coral Gables, Florida 33134

ARTICLE IV. REGISTERED AGENT AND REGISTERED AGENT ADDRESS

The registered agent and the street address of the registered agent of this Company in the State of Florida shall be:

José Borda
95 Merrick Way, Suite 600
Coral Gables, Florida 33134

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

02 JAN -7 PM 4:02

APPROVED
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ARTICLE V. MANAGERS

The Company shall be managed by managers. The name of the initial manager is set forth below. The initial manager shall serve as the manager until the first annual meeting of members or until its successor is elected and qualified.

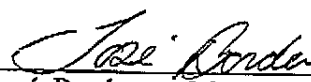
The initial manager is:

Latin America Media, LLC

ARTICLE VI. EFFECTIVE DATE

The Company's existence shall be deemed to have commenced on January 1, 2002.

IN WITNESS WHEREOF, the undersigned has executed the foregoing Articles of Organization as of the 1st day of January, 2002.


José Borda, as Manager of Latin America
Media, LLC, the sole Member

CLERK OF STATE
TALLAHASSEE, FLORIDA

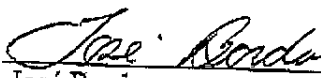
02 JAN - 7 PM 4:02

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**CERTIFICATE ACCEPTING DESIGNATION AS
AN AGENT UPON WHOM SERVICE OF PROCESS WITHIN
THIS STATE MAY BE SERVED**

The following is submitted pursuant to Sections 608.415 and 608.507 of the Florida Statutes:

Having been appointed registered agent of Latin America Media Solutions, LLC, in its Articles of Organization, at the place designated in such Articles of Organization, the undersigned hereby agrees to act in this capacity and affirms that it is familiar with, and accepts, the obligations of such position.


José Borda

Dated: January 7, 2002

APPROVED
AND
FILED
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA