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LANCE P. RICHARD & ASSOCIATES
A PROFESSIONAL ASSOCIATION

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December 27, 2001

Via Overnight Delivery

Registration Section
Division of Corporation
409 E. Gaines Street
Tallahassee, FL 32399

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****160.00 ****160.00

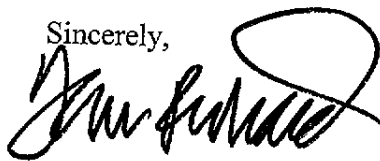
Re: Articles of Organization
Fortis Financial Holdings, LLC

Dear Sir or Madam:

Enclosed please find the articles of organization and filing fee for the above referenced entity. Please note that the effective date shall be December 27, 2001.

Please return all acknowledgments to this office and feel free to contact me if you have any questions.

Sincerely,



Lance P. Richard

LPR/wm

cc: Frederick J. Birks

FILED
01 DEC 28 PM 5:00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

LO2-28
JR

PH 12-27-01

**ARTICLES OF ORGANIZATION FOR
FORTIS FINANCIAL HOLDINGS, LLC
A FLORIDA LIMITED LIABILITY COMPANY**

ARTICLE I - Name

The name of the Limited Liability Company is:

Fortis Financial Holdings, LLC

ARTICLE II - Address

The mailing address and street address of the principal office of the Limited Liability Company is:

719 East Las Olas Boulevard
Ft. Lauderdale, FL 33301

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature

The name and the Florida street address of the registered agent are:

Lance P. Richard, Esq.
725 Colorado Avenue
Stuart, FL 34994

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

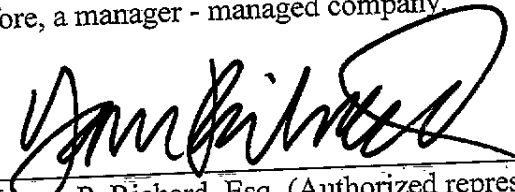


Registered Agent's Signature

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Article IV - Management

☒ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

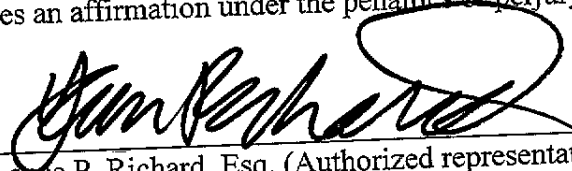

Lance P. Richard, Esq. (Authorized representative of a member)

Article V - Effective Date of Organization

The effective date of organization shall be:

December 27, 2001

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.


Lance P. Richard, Esq. (Authorized representative)

FILED
01 DEC 28 PM 2 00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA