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LAZARUS CORPORATE FILING SERVICE

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TERESA ROMAN (TALLAHASSEE REPRESENTATIVE)

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CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. LATIN AMERICA MEDIA, L.L.C.
(Corporation Name) (Document #)

2. _____
(Corporation Name) (Document #)

3. _____
(Corporation Name) (Document #)

4. _____
(Corporation Name) (Document #)

☒ Walk in ☒ Pick up time 2.00 ☒ Certified Copy
☐ Mail out ☐ Will wait ☐ Photocopy ☐ Certificate of Status

NEW FILINGS	
<input type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input checked="" type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

01 DEC 27 PM 1:18 RECEIVED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA
DIVISION OF CORPORATION

APPROVED
AND
FILED

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-12/27/01--01021--007
****155.00 ****155.00

Examiner's Initials

Handwritten signature and date 12-27-01

ARTICLES OF ORGANIZATION FOR LATIN AMERICA MEDIA, FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:
LATIN AMERICA MEDIA, LLC

ARTICLE II- Address:

The mailing address and street address of the principal office of the Limited Liability Company is: 95
Merrick Way, Ste. 600, Coral Gables, FL 33134

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

X Jose Borda
JOSE BORDA

95 Merrick Way, Ste. 600

Florida street address (P.O. Box NOT acceptable)

Coral Gables, FL 33134

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

X Jose Borda
Registered Agent's Signature

Article IV - Management (Check box if applicable.)

☒ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company. The names and addresses of the Managers are: JOSE BORDA, 95 Merrick Way, Ste. 600, Coral Gables, FL 33134, SABRINA CROW, 95 Merrick Way, Ste. 600, Coral Gables, FL 33134 and MICHAEL ZELLNER, 95 Merrick Way, Ste. 600, Coral Gables, FL 33134.

(An additional article must be added if an effective date is requested)

X Jose Borda
Signature of a member or an authorized representative of a member

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AND
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TALLAHASSEE, FLORIDA

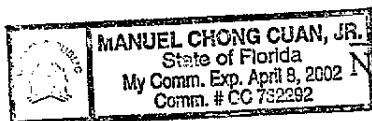
(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

X Jose Borda
JOSE BORDA

STATE OF FLORIDA)
COUNTY OF MIAMI-DADE)

The foregoing was acknowledged before me this 26th day of December, 2001, by JOSE BORDA, who has produced his Florida's driver License as identification and who did take an oath.

My Commission Expires:



AS
NOTARY PUBLIC, STATE OF FLORIDA

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

APPROVED
AND
FILED

THIS INSTRUMENT WAS PREPARED BY:
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