

Division of Corporations

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Florida Department of State

Division of Corporations

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LIMITED LIABILITY COMPANY

ANCHOR SHIPPING & LOGISTICS, L.L.C.

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**ARTICLES OF ORGANIZATION
OF
ANCHOR SHIPPING & LOGISTICS, L.L.C.
A FLORIDA LIMITED LIABILITY COMPANY**

The undersigned, in forming a Florida Limited Liability Company ("Company") under the Florida Limited Liability Company Act, Chapter 608 of the Florida Statutes, hereby adopt the following Articles of Organization for such Company:

ARTICLE I

NAME

The name of the Company is ANCHOR SHIPPING & LOGISTICS, L.L.C..

ARTICLE II

ADDRESS

The mailing address and the street address of the principal office of the Company is 2170 SE 17th Street, Suite 302, Fort Lauderdale, Florida 33316

ARTICLE III

INITIAL REGISTERED AGENT

The name and address of the initial Registered Agent of the Company is Nick Jovanovich, 350 East Las Olas Boulevard, Suite 1000, Fort Lauderdale, Florida 33301.

Prepared By: Nick Jovanovich, Esq.
Berger Singerman, P.A.
350 E. Las Olas Blvd., Suite 1000
Ft. Lauderdale, FL 33301
954-525-9900

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In accordance with Section 608.408(3), Florida Statutes, the execution of these Articles constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Dated: August 30, 2001

By: 
NICK JOVANOVIICH, Authorized
Representative of Member

ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Dated: August 30, 2001


NICK JOVANOVIICH
Initial Registered Agent

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