

ARTICLES OF DISSOLUTION

Pursuant to section 605.0707, Florida Statutes, this Florida limited liability company submits the following Articles of Dissolution:

The name of the limited liability company as currently filed with the Florida Department of State:

PICKARD HOLDINGS LLC

The document number of the limited liability company: L01000012135

The file date of the articles of organization: July 24, 2001

The effective date of the dissolution if not effective on the date of filing: November 18, 2022

A description of occurrence that resulted in the limited liability company's dissolution:

THE PURPOSE OF THE LLC HAS BEEN COMPLETED.

I/we submit this document and affirm that the facts stated herein are true. I/we am/are aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: LLOYD A. PICKARD JR.

Electronic Signature of authorized person