

L010000012003

9850 SOUTHWEST 96TH STREET  
MIAMI, FLORIDA 33176

TELEPHONE (305) 858-7040  
TELEFAX (305) 854-8322

July 18, 2001

MJH

Florida Secretary of State  
Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

7/19

300004487363--3  
-07/20/01--01052--013  
\*\*\*125.00 \*\*\*125.00

Re: Paradigm Motorsports Associates, L.L.C.

Dear Madam or Sir,

Enclosed for filing are the (proposed) Articles of Organization for Paradigm Motorsports Associates, L.L.C. Also enclosed is my check in the sum of \$125.00 to cover the fees as follows:

Filing Fee for Articles of Organization.....\$ 100.00  
Designation of Registered Agent.....\$ 25.00

I have also enclosed an additional copy of the Articles so that same may be stamped as filed and returned to me.

Very truly yours,



J. James Donnellan, III

JJD:dm  
Encl.

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION

OF

PARADIGM MOTORSPORTS ASSOCIATES, L.L.C.

The undersigned subscribers to these Articles of Organization, each being a natural person competent to contract, do hereby form a Limited Liability Company, for profit, under the laws of the State of Florida.

ARTICLE I. NAME:

The name of the Limited Liability Company is Paradigm Motorsports Associates, L.L.C.

ARTICLE II. NATURE OF BUSINESS:

The general character or nature of the business to be transacted by this Limited Liability Company is engaging in any lawful activity or business permitted under the laws of the United States or the State of Florida.

ARTICLE III. TERM OF EXISTENCE:

The company shall have perpetual existence, unless or liquidated or dissolved by its members, or by operation of law.

ARTICLE IV. ADDRESS:

The initial mailing address and street address of the principal office of the Limited Liability Company is 624 Snug Island, Clearwater, Florida 33767. The members may, from time to time, designate such other address and place for the principal office of this company as they may see fit. The company may also from time to time apply for and obtain authority to transact business in another state, or states, and maintain an office or

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offices in such other state or states.

ARTICLE V. REGISTERED AGENT, REGISTERED OFFICE, AND REGISTERED AGENT'S SIGNATURE:

The name and the Florida street address of the registered agent are:

J. JAMES DONNELLAN, III  
9850 S.W. 96 Street  
Miami, Florida 33176

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.


  
J. JAMES DONNELLAN, III

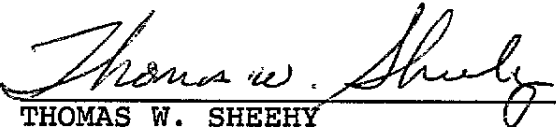
ARTICLE VI. MANAGEMENT:

This limited liability company is to be managed by one or more managers and is, therefore, a manager-managed company.

IN WITNESS WHEREOF, we have hereunto set our hands and seals  
this 9<sup>TH</sup> day of July, 2001, and acknowledged  
and filed the foregoing Articles of Organization under the laws of  
the State of Florida.

SUBSCRIBING MEMBERS:

  
\_\_\_\_\_  
WALLY DALLENBACH, JR.

  
\_\_\_\_\_  
THOMAS W. SHEEHY

  
\_\_\_\_\_  
J. JAMES DONNELLAN, III