

LOI 0000011888

July 16, 2001

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Re: American Cost Masters, LLC
15658 Jupiter Farms Rd.
Jupiter, FL 33478
561-743-7544

000004484570--9
-07/18/01--01063--004
****160.00 ****160.00


Dear Sirs:

Enclosed is an original and one copy of the Articles of Organization of American Cost Masters, LLC and a check for \$160.00. This check shall cover the following:

- o \$ 100.00 Filing Fee for Articles of Organization
- o \$ 25.00 Designation of Registered Agent
- o \$ 30.00 Certified Copy of Articles of Organization
- o \$ 5.00 Certificate of Status

Please note the effective date of July 16, 2001. Thank you.

Very truly yours,


Kriss Hammond, President

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION
OF
AMERICAN COST MASTERS, LLC
A Florida Limited Liability Company

The undersigned hereby makes, subscribes, acknowledges and files these Articles of Organization for the purpose of forming a limited liability company under the Florida Limited Liability Act, Chapter 608, Florida Statutes.

ARTICLE I

The name of this limited liability company shall be AMERICAN COST MASTERS, LLC.

ARTICLE II

The mailing and principal address of this limited liability company shall be 15658 Jupiter Farms Rd., Jupiter, Florida 33478.

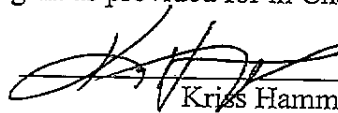
ARTICLE III

Registered Agent, Registered Office, & Registered Agent's Signature

The name and the Florida street address of the registered agent are:

Kriss Hammond
15658 Jupiter Farms Rd.
Jupiter, FL 33478

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Kriss Hammond

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TALLAHASSEE, FLORIDA

ARTICLE IV

Management


The limited liability company is to be managed by a manager and is, therefore, a manager-managed limited liability company.

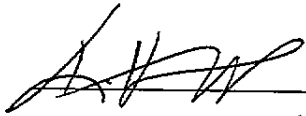
ARTICLE V

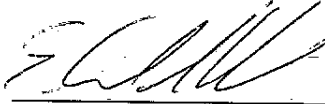
Effective Date

This limited liability company shall commence its existence upon the date of execution of these Articles of Organization pursuant to Florida Statutes 608.409(1) providing that a limited liability company's existence may begin up to five days before the filing with the Secretary of State. The date of filing of these Articles of Organization shall be considered the effective date of the commencement of the company's operations.

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts and statements contained herein are true.


PRESIDENT - KED Management, Inc.
Ked Management, Inc.


Mary Hammond
Kriss Hammond and Mary Hammond,
as Joint Tenants by the Entireties


Edmond deMarcellus

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Dated this 16th day of July, 2001.