Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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To:

Division of Corporations

Fax Number

: (850)205-0383

From:

Account Name

: CORPORATE CREATIONS INTERNATIONAL INC.

Account Number : 110432003053

: (305)672-0686

Fax Number

: (305)672-9110

AL

LIMITED LIABILITY COMPANY

CAMBALACHE RESTAURANTE L.C.

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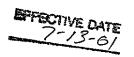
ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is: CAMBALACHE RESTAURANTE L.C.

Article II. Address

The Company's street and mailing address is: CAMBALACHE RESTAURANTE L.C. 1221 Brickell Avenue, Suite 1100 Miami FL 33131



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Article III. Registered Agent

The name and street address of the Company's registered agent is:

Luis Agramunt 1221 Brickell Avenue, Suite 1100 Miami FL 33131

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

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HOTOGOGRADEO

Article V. Management

This will be a member-managed company. The name and address of each member is:

JUAN ANDRADA 1221 Brickell Avenue, Suite 1100 Miami FL 33131 JULIO KAUFMANN 1221 Brickell Avenue, Suite 1100 Miami FL 33131

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Article VI. Capital

The initial amount of capital to be contributed to the Company is \$10,000.00.

Article VII, Company Existence

The Company's existence shall begin effective as of July 13, 2001.

The undersigned authorized representative of a member executed these Articles of Organization on July, 17, 2001.

JURIS MAGISTER CORPORATE SERVICES

Julie A. Fine Assistant Secretary

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STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:
CAMBALACHE RESTAURANTE L.C.

REGISTERED AGENT/OFFICE:

Luis Agramunt 1221 Brickell Avenue, Suite 1100 Miami FL 33131

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

LUIS AGRAMUNT

by J.A. Fine as attorney-in-fact

Date: July 17, 2001

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