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Florida Department of State  
Division of Corporations  
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Katherine Harris, Secretary of State

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To:  
Division of Corporations  
Fax Number : (850) 205-0383

EFFECTIVE DATE

5/29/01

From:  
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305) 672-0686  
Fax Number : (305) 672-9110

AL

## LIMITED LIABILITY COMPANY

JOA, LLC

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## ARTICLES OF ORGANIZATION

### Article I. Name

The name of this Florida limited liability company is:  
JOA, LLC

### Article II. Address

The Company's street and mailing address is:

JOA, LLC  
1101 Brickell Avenue  
Suite 704 North Tower  
Miami FL 33131

EFFECTIVE DATE  
5/29/01

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

01 MAY 30 AM 9:30

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### Article III. Registered Agent

The name and street address of the Company's registered agent is:

Juan Carlos Gomez  
Suite 704 North Tower  
1101 Brickell Avenue  
Miami FL 33131

### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Juan Carlos Gomez | FL Bar Member 813893  
Suite 704 North Tower  
1101 Brickell Avenue  
Miami FL 33131  
305-371-9332

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Article V. Management

This will be a member-managed company. The name and address of each member is:

JOSE OCCHICONE A.  
1101 Brickell Avenue Suite 704 North Tower Miami FL 33131

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TALLAHASSEE, FLORIDA

Article VI. Company Existence

The Company's existence shall begin effective as of May 29, 2001.

The undersigned authorized representative of a member executed these Articles of Organization on May 29, 2001.



JUAN CARLOS GOMEZ  
by S. T. Samuel as attorney-in-fact

Juan Carlos Gomez | FL Bar Member 813893  
Suite 704 North Tower  
1101 Brickell Avenue  
Miami FL 33131  
305-371-9332

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## STATEMENT OF REGISTERED AGENT

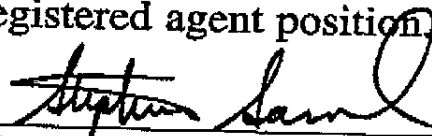
LIMITED LIABILITY COMPANY:  
JOA, LLC

REGISTERED AGENT/OFFICE:

Juan Carlos Gomez  
Suite 704 North Tower  
1101 Brickell Avenue  
Miami FL 33131

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TALLAHASSEE, FLORIDA

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



JUAN CARLOS GOMEZ  
by S. T. Samuel as attorney-in-fact

Date: May 29, 2001

Juan Carlos Gomez | FL Bar Member 813893  
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