L01000008084

HILDERBRAND & associates, p.c. an association of certified public accountants and consultants

JERRY HILDERBRAND, C.P.A.

00789-01122-00671 April 2, 2001

(719) 634-2815 FAX (719) 634-2817

Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314 5/21

MJH WO(-8621 600003995095--73

RE: The Dukes Group, LLC

Enclosed is an original and copy of the Articles of Organization and a check for \$337.50 filing fee, registered agent designation and certified copy. Please mail the registered documents, when completed, to: Hilderbrand & associates, p.c., 455 E. Pikes Peak, Suite 305, Colorado Springs, CO 80903.

Sincerely,

Jerry Hilderbrand

JRH/csc

cc: Ron Dukes

OIMAY 21 PM 4: 39
SECRETARY OF STATE



April 17, 2001

JERRY HILDERBRAND HILDERBRAND & ASSOCIATES, P.C. 455 E. PIKES PEAK, SUITE 305 COLORADO SPRINGS, CO 80903

SUBJECT: THE DUKES GROUP, LLC

Ref. Number: W01000008621

We have received your document for THE DUKES GROUP, LLC and your check(s) totaling \$337.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

The document must contain both the street address of the principal office and the mailing address of the entity.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6967.

Michelle Hodges Document Specialist

Letter Number: 401A00022642



May 9, 2001

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You must specifically state what the MAILING ADDRESS is going to be in Article II, in addition to the Principal Office and the Registered Agent's Office address.

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Michelle Hodges Document Specialist

Letter Number: 601A00027887

ARTICLES OF ORGANIZATION

OF

The Dukes Group, LLC, A LIMITED LIABILITY COMPANY

ARTICLE I NAME

The name of this limited liability company is The Dukes Group, LLC, referred to in these Articles of Organization as the "Company."

ARTICLE II REGISTERED OFFICE AND AGENT

The Company's registered agent is Ron Dukes whose office is located at 8504 Turnberry Ct., Destin, FL 32550. The registered office is located at 8504 Turnberry Ct., Destin, FL 32550. The principal office of The Dukes Group, LLC is 8504 Turnberry Ct., Destin, FL 32550. The mailing address is 8504 Turnberry Ct., Destin, FL 32550.

ARTICLE III DURATION

The duration of the Company is perpetual.

ARTICLE IV ORGANIZER

The organizer of the Company is Ron Dukes, a natural person at least eighteen (18) years old.

ARTICLE V PURPOSE AND POWERS

This Company is organized for management of newspaper investments, and has all powers provided by law and may use those powers to any lawful purpose.

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ARTICLE VI MANAGEMENT BY MANAGERS

The Company will be managed by managers, as further provided in the Company's operating agreement. Except as authorized by the managers, no member is an agent of the Company or has the authority to make any contracts, enter into any transactions, or make any commitments on behalf of the Company.

ARTICLE VII IDENTIFICATION OF MANAGERS

The names and addresses of the managers of the Company are:

Ron Dukes

8504 Turnberry Ct., Destin, FL 32550

ARTICLE VIII ADMISSION OF ADDITIONAL MANAGERS

The right, if given, of the remaining managers to admit additional managers and the terms and conditions of the admission shall be

ARTICLE VIX MEMBERS RIGHTS TO CONTINUE BUSINESS

The right, if given, of the remaining members of the limited liability company to continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a manager or the occurrence of any other event which terminates the continued management of a manager in the limited liability company shall be:

Executed this day of , 2001

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BY:

Organizer

L01000008084

HILDERBRAND & associates, p.c. AN ASSOCIATION OF CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

JERRY HILDERBRAND, C.P.A.

00789-01122-00le71

April 2, 2001

(719) 634-2815 FAX (719) 634-2817

Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314 5/21

MUH WO(-8621 6009093395035

~~12/01--01105--007 ****337.50 ****160.00

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Executed this day of , 2001

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BY:

Organizer