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LIMITED LIABILITY COMPANY

DK & K HOLDINGS, LLC

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FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State

May 18, 2001

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ARTICLES OF ORGANIZATION

OF

DK & K HOLDINGS, LLC

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, F.S. Chapter 608, hereby make, acknowledge, and file the following Articles of Organization.

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ARTICLE I -- NAME

The name of the limited liability company shall be DK & K HOLDINGS, LLC ("Company").

ARTICLE II -- ADDRESS

The mailing address and street address of the principal office of the company shall be: 1701 E. Stadium Blvd., Ann Arbor, MI 48104

ARTICLE III -- DURATION

The company shall commence its existence on the date these Articles of Organization are filed by the Florida Department of State. The company's existence shall terminate not later than 2032 A.D., unless the company is earlier dissolved as provided in these articles of organization.

ARTICLE IV -- REGISTERED OFFICE AND AGENT

The name and street address of the Registered Agent of the company in the State of Florida is: Oscar J. Vila, III, c/o Vila & Padron, P.A., 2100 Salzedo Street, Suite 300, Miami, Florida 33134.

ARTICLE V -- CAPITAL CONTRIBUTIONS

The member of the company shall contribute to the capital of the company the cash or property set forth in Exhibit "A."

**THIS INSTRUMENT PREPARED BY:**  
Oscar J. Vila, III, Esquire  
Vila & Padron, P.A.  
2100 SALZEDO STREET, SUITE 300  
CORAL GABLES, FL. 33134  
TELEPHONE (305) 461-4888  
FLORIDA BAR #899976

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**PAGE TWO ARTICLES OF ORGANIZATION OF  
DK & K HOLDINGS, LLC**

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**ARTICLE VI -- ADDITIONAL CAPITAL CONTRIBUTIONS**

Members shall make additional capital contributions to the company only on the unanimous consent of all the members.

**ARTICLE VII -- ADMISSION OF NEW MEMBERS**

No additional members shall be admitted to the company except with the unanimous written consent of all the members of the company and on such terms and conditions as shall be determined by all the members. A member may transfer his or her interest in the company as set forth in the regulations of the company, but the transferee shall have no right to participate in the management of the business and affairs of the company or become a member unless all the other members of the company other than the member proposing to dispose of his or her interest approve of the proposed transfer by unanimous written consent.

**ARTICLE VIII -- TERMINATION OF EXISTENCE**

The company shall be dissolved on the death, bankruptcy, or dissolution of a member or manager, or on the occurrence of any other event that terminates the continued membership of a member in the company, unless the business of the company is continued by the consent of all the remaining members, provided there are at least two remaining members.

**ARTICLE IX -- MANAGEMENT**

The company shall be managed by a manager in accordance with regulations adopted by the members for the management of the business and affairs of the company. These regulations may contain any provisions for the regulation and management of the affairs of the company not inconsistent with law or these articles of organization. The name and address of the initial manager of the company signing these Articles is: DENNIS ANDRUS, 1701 East Stadium Blvd., Ann Arbor, Michigan, 48104.

**ARTICLE X - INDEMNIFICATION AND LIABILITY**

The Company may, as determined by the manager of the Company, indemnify and advance expenses to a Member, Manager, employee or agent of the Company in connection with any proceeding, to the extent permitted by and in accordance with applicable laws and statutes and the regulations of the Company.



