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From: Account Name : BURGESS, HARRELL, MANCUSO, OLSON & COLTON, P.A.  
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LIMITED LIABILITY COMPANY

EL HERALDO MEDIA GROUP, LLC

Certificate of Status	0
Certified Copy	0
Page Count	01
Estimated Charge	\$125.00

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

EACH UNDERSIGNED, for the purpose of forming a limited liability company pursuant to the Florida Limited Liability Company Act, does hereby certify as follows:

ARTICLE I - NAME

The name of the Limited Liability Company is: EL HERALDO MEDIA GROUP, LLC. ("Company").

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Company is: 4648 ASHTON ROAD, SARASOTA, FLORIDA 34233.

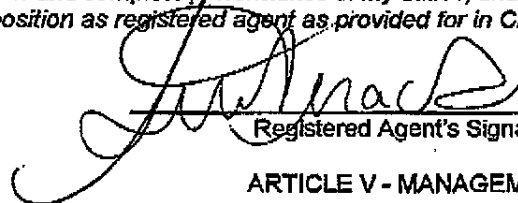
ARTICLE III - DURATION

The existence of the Company shall commence upon the date of execution of this instrument, which shall be within 5 business days prior to filing hereof. The period of duration for the Company shall be: through December 31, 2030.

ARTICLE IV - REGISTERED AGENT AND OFFICE

The name and Florida street address of the Company's initial registered agent in the state is: LUIS TIRADO, 4648 ASHTON ROAD, SARASOTA, FLORIDA 34233. Any registered agent executing this instrument is familiar with and accepts the obligations of the position.

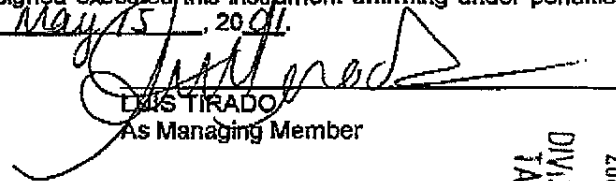
*Having been named as registered agent and to accept service of process for the above Company at the place designated in this instrument, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.*

  
\_\_\_\_\_  
Registered Agent's Signature

ARTICLE V - MANAGEMENT

The Company is to be managed by one or more managers and is, therefore, a manager - managed company.

IN WITNESS WHEREOF, the undersigned executed this instrument affirming under penalties of perjury that the facts stated herein are true on May 15, 2001.

  
\_\_\_\_\_  
LUIS TIRADO  
As Managing Member

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