CCRS 103 N. MERIDIAN STREET, LOWER LEVEL TALLAHASSEE, FL 32301 222-1173 FILING COVER SHEET ACCT. #FCA-14 **CONTACT: CINDY HICKS** DATE: 5-2-01 **REF. #:** CORP. NAME: () ARTICLES OF INCORPORATION () ARTICLES OF AMENDMENT () ARTICLES OF DISSOLUTION () ANNUAL REPORT () TRADEMARK/SERVICE MARK () FICTITIOUS NAME () FOREIGN QUALIFICATION () LIMITED PARTNERSHIP (X) LIMITED LIABI () REINSTATEMENT () MERGER () WITHDRAWAI () CERTIFICATE OF CANCELLATION () UCC-1 () UCC-3 () OTHER: STATE FEES PREPAID WITH CHECK# 15103 FOR \$ 155 **AUTHORIZATION FOR ACCOUNT IF TO BE DEBITED:** COST LIMIT: \$ PLEASE RETURN: 05/02/01--01031--026 ****155.00 ****155.00

() CERTIFICATE OF GOOD STANDING

() PLAIN STAMPED COPY

Examiner's Initials

CERTIFIED COPY

() CERTIFICATE OF STATUS

STATE OF FLORIDA ARTICLES OF ORGANIZATION OF RSL VENTURES XI, L.L.C.

These Articles of Organization of RSL Ventures XI, L.L.C., a Florida limited liability company (the "Company"), dated as of the 13th day of March, 2001, are being duly executed and filed by Riverson S. Leonard, the organizer, authorized to form a limited liability company under the Florida Limited Liability Company Act (Chapter 608, Florida Statutes) (the "Florida Act").

FIRST: The name of the limited liability company is RSL Ventures XI, L.L.C.

SECOND: The nature of the business to be transacted and the purposes to be promoted or carried out by the Company is to engage in any lawful act or activity for which limited liability companies may be formed under the Florida Act, and all such lawful acts and activities shall be within the purposes of the Company's business as permitted under the Florida Act.

THIRD: The Company is to be managed by a manager appointed by the Member(s) from time to time. The name and address of the initial manager, who shall serve until the first annual meeting of the Member(s) or until his successor is elected and qualified is: Riverson S. Leonard, 533 S. Howard Avenue #8, PMB #53, Tampa, Florida, 33606.

FOURTH: The duration of the Company shall be perpetual and shall begin on the date first set forth above, unless sooner dissolved in accordance with the Company's regulations and/or Florida law.

FIFTH: The street address and mailing address of the Company shall be 533 S Howard Avenue, #8, PMB #53, Tampa, Florida, 33606.

SIXTH: The initial Member of the Company may admit additional Members by majority vote in accordance with procedures therefor specified in the RSL Ventures XI Limited Liability Company Regulations (the "Regulations").

SEVENTH: The remaining Members, if any, pursuant to the terms of the Regulations or applicable law, may elect to continue the Company's business on the death,

retirement, resignation, expulsion, bankruptcy or dissolution of a Member, or the occurrence of any other event which terminates the continued membership of a Member in the Company.

EIGHTH:

The Registered Agent and Registered Office for service of process is as

follows:

Name:

Riverson S. Leonard

Address:

533 S. Howard Avenue #8, PMB #53

Tampa, Florida 33606

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization as of the date first above written.

Riverson S. Leonard

OI MAY -2 PH 12: 30
SECRETARY OF STATE
TALLAHASSEE, FLORIBA

FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Section 48.091 and Section 608.415 of the Florida Statutes, the following is submitted:

That **RSL Ventures XI, L.L.C.** (the "Company"), desiring to organize as a limited liability company under the laws of the State of Florida, with its registered office, as indicated in the Articles of Organization filed even date herewith, 533 S. Howard Avenue #8, PMB #53, Tampa, Florida, 33606, has named Riverson S. Leonard as its agent to accept service within this state.

ACKNOWLEDGMENT

Having been named to accept service of process for the Company named above, at the place designated in this certificate, I agree to act in that capacity and to comply with the provisions of the Florida Limited Liability Company Act and all other applicable laws relative to the proper and complete performance of my duties-as registered agent.

Date:

Riverson S Leonard, Registered Agent