| J-Joseph Hughes Requester's Name 1017-A Thomasville Address Tallahassee, Fl. 22 City/State/Zip Phone # | Rd | 6336 |
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| | | Office Use Only |
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| NEW FILINGS | AMENDMENTS | - |
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| OTHER FILINGS | REGISTRATION/QUA | ALIFICATION - |
| Annual Report Fictitious Name | Foreign Limited Partnership Reinstatement Trademark Other | |
| CR2F031(7/97) | | Examiner's Initials |

CR2E031(7/97)

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I

The name of the Limited Liability Company is: M & A, LLC

ARTICLE II

The mailing address and street address of the principal office of the Limited Liability Company is:

880 W. Pensacola Street Tallahassee, Florida 32304

ARTICLE III

The name and the Florida street address of the registered agent are:

Michael D. Travis 880 W. Pensacola Street Tallahassee, Florida 32304

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

REGISTERED AGENT'S SIGNATURE

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

MICHAEL D. TRAVIS

ATHRYN MORENO