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To:

Division of Corporations

Fax Number

: (850)205-0383

From:

Account Name

: CORPORATE CREATIONS INTERNATIONAL INC.

Account Number : 110432003053 Phone

: (305)672-0686

Fax Number

: (305)672-9110

LIMITED LIABILITY COMPANY

NM Holdings, LLC

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ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is: NM Holdings, LLC

Article II. Address

The Company's street and mailing address is: NM Holdings, LLC 649 Palmarito Court Coral Gables FL 33134

Article III. Registered Agent

The name and street address of the Company's registered agent is:

Norma Meyer 649 Palmarito Court Coral Gables FL 33134

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

James M. Meyer 1 FL Bar Member Kilpatrick Stockton LLP 200 S. Biscayne Boulevard Suite 2000 Miami FL 33131 786-777-8000 H01000045295 OI APR 24 PM 2: 19
SECRAPASSEE, FLORIDA

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Article V. Management

This will be a member-managed company. The name and address of each member is:

NORMA MEYER 649 Palmarito Court Coral Gables FL 33134



Article VI. Company Existence

The Company's existence shall begin effective as of April 24, 2001.

The undersigned authorized representative of a member executed these Articles of Organization on April 24, 2001.

James M. Meyer

by S. T. Samuel as attorney-in-fact

James M. Meyer I FL Bar Member Kilpatrick Stockton LLP 200 S. Biscayne Boulevard Suite 2000 Miami FL 33131 786-777-8000

STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY: NM Holdings, LLC

REGISTERED AGENT/OFFICE: Norma Meyer

649 Palmarito Court Coral Gables FL 33134 OI APR 24 PM 2: 19
SECRETARISEE, FLORIDA

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

NORMA MEYER

by S. T. Samuel as attorney-in-fact

Date: April 24, 2001

James M. Meyer I FL Bar Member Kilpatrick Stockton LLP 200 S. Biscayne Boulevard Suite 2000 Miami FL 33131 786-777-8000 H01000045295