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Florida Department of State  
Division of Corporations  
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LIMITED LIABILITY COMPANY  
NAD WORLDWIDE INVESTMENTS, LLC

Certificate of Status	0
Certified Copy	1
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ARTICLES OF ORGANIZATION OF  
NAD WORLDWIDE INVESTMENTS, LLC  
A FLORIDA LIMITED LIABILITY COMPANY

The undersigned desiring to form a Limited Liability Company under and pursuant to Section 608.407, Florida Statutes, of the State of Florida, do hereby certify as follows:

FIRST: The name of said limited liability company shall be NAD WORLDWIDE INVESTMENTS, LLC, and the mailing address and the street address of the principal office of the limited liability company shall be 825 SW 130<sup>th</sup> PLACE, Miami, Florida 33186.

SECOND: NAD WORLDWIDE INVESTMENTS, LLC, shall have a perpetual duration from the date of filing of these Articles of Organization.

THIRD: The purposes for which NAD WORLDWIDE INVESTMENTS, LLC is formed are:

- (A) to purchase, sell, distribute, invest in, import and export and otherwise deal with a variety of products within and outside the State of Florida;
- (B) to engage in such other lawful acts or activities for which limited liability companies may be formed under Chapter 608 of the Statutes of the State of Florida.

FOURTH: The maximum number of ownership units which NAD WORLDWIDE INVESTMENTS, LLC is authorized to have outstanding is one hundred (100), all of which shall be identical units, and each of which shall represent the ownership of that percentage of the total units outstanding at any time as is the equivalent of the ratio in which one (1) is the numerator and the total units outstanding is the denominator.

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*Articles of Organization of  
Nad Worldwide Investments LLC  
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FIFTH: The limited liability company shall be manager-managed and will have five (5) Members:

Name: ENRIQUE MARTINEZ  
Percentage of Ownership: 30%

Name: NATASHA ISAZA  
Percentage of Ownership: 51%

Name: ARMANDO DIAZ  
Percentage of Ownership: 7%

Name: JOSE ALIZASA  
Percentage of Ownership: 6%

Name: LIGIA LOZANO DE ISAZA  
Percentage of Ownership: 6%

SIXTH: The number of directors constituting the initial board of directors of the corporation is three (3). The name of each person who is to serve as a member of the initial board of directors is:

Name: NATASHA IZASA (President)

Name: ENRIQUE MARTINEZ (Vice-president)

Name: ESPERANZA CASTELLANOS (Secretary)

SEVENTH: The name and mailing address of the company's registered agent is GRISALES & ALFANO, LLC, whose mailing address is 999 Brickell Avenue, Suite 700, Miami, Florida 33131.

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Articles of Organization of  
Nad Worldwide Investments, LLC  
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IN WITNESS WHEREOF, I have hereunto subscribed my name this 20th day of April,  
2001.



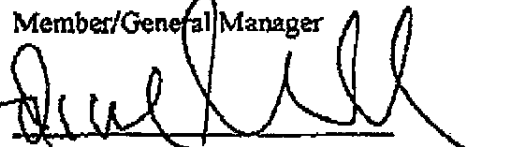
By: NATASHA ISAZA POA  
Member/General Manager



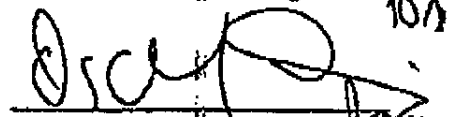
By: ENRIQUE MARTINEZ POA  
Member/General Manager



By: LIGIA LOZANO DE ISAZA  
Member/General Manager



By: JOSE A. ISAZA POA  
Member/General Manager



By: ARMANDO DIAZ POA  
Member/General Manager

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**Designation and Acceptance of Registered Agent****H 01000044479**

Pursuant to the provisions of Florida Statutes, the undersigned limited liability Company organized under the laws of the State of Florida submits the following statement in designating the registered office/registered agent in the State of Florida.

1. The name of the limited liability Company is NAD WORLDWIDE INVESTMENTS, LLC.
2. The name of the registered agent is GRISALES & ALFANO, LLC.
3. The address of the registered agent/principal office is 999 Brickell Avenue, Suite 700, Miami, Florida 33131.

**Acceptance**

Having been named as registered agent and designated to accept service of process for the above limited liability company, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provision of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

**H 01000044479**

By: OSCAR GRISALES RACINI, Esq.

For the Firm

Date: April 20, 2001

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