L01000004560

Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

SUBJECT: 4 N Development Company, LLC

Enclosed is an original and two (2) copies of the articles of organization and a check for:

\$160.00 for Filing Fee, Certified Copy and Certificate

FROM:

Ana M. Mato, Esq.

3850 Bird Road, 2nd floor

Miami, FL 33146 305-461-4777 FILED

OF WAR 21 PH 5: 00

STORETARY OF STARS

TO A HARRIES OF STARS

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L01-4560 PC

Articles of Organization of 4 N Development Company, LLC

I, the undersigned, hereby make, subscribe and acknowledge these Articles of Organization for the purpose of becoming a limited liability company under the laws of the State of Florida.

Article I - Name:

The name of the company shall be 4 N Development Company, LLC, and shall be hereinafter referred to as the "Company".

Article II - Principal Office:

The mailing address and street address of the Company is:

1501 Venera Avenue, Suite 340 Coral Gables, FL 33146

Article III - Registered Agent, Registered Office, & Registered Agent's Signature: The name and the Florida street address of the registered agent are:

Mauro B. Nannini 1501 Venera Avenue, Suite 340 Coral Gables, FL 33146

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Mauro B. Nannini, Registered Agent

Date

Article IV - Management:

The management of the Company is reserved to the members of the Company. The power to adopt, alter, amend or repeal the regulations of the Company shall be vested in the members of the Company. The Company shall, at all times, have more than one member.

IN WITNESS WHEREOF, the undersigned subscribes to these Articles of Organization in Miami-Dade County, Florida on March 15, 2001.

Mauro B. Nannini

Member