

SHUTTS & BOWEN LLP

ATTORNEYS AND COUNSELLORS AT LAW
(A PARTNERSHIP INCLUDING PROFESSIONAL ASSOCIATIONS)

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L010000004221
March 13, 2001

Registration Section
Division of Corporations
409 East Gaines St.
Tallahassee, FL 32399

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-03/15/01--01104--015
****155.00 ****155.00

RE: Shay Insurance Services, LLC

Dear Sir or Madam:

Enclosed please find the Articles of Organization for the above referenced company and a check in the amount of \$155.00.

Please send the certified copy of the Articles of Organization and all other correspondence concerning this matter to the following address:

Susan Trujillo
Shutts & Bowen LLP
1500 Miami Center
210 South Biscayne Boulevard
Miami, FL 33131

For further information concerning this matter, please call me at (305) 379-9185. Thank you very much.

Sincerely,



Susan Trujillo, Esq.

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TALLAHASSEE, FLORIDA

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**ARTICLES OF ORGANIZATION FOR FLORIDA
LIMITED LIABILITY COMPANY**

ARTICLE I

Name

The name of the Limited Liability Company is:

Shay Insurance Services, LLC

ARTICLE II

Address

The mailing address and street address of the principal office of the
Limited Liability Company is:

**1000 Brickell Avenue
Suite 700
Miami, FL 33131**

ARTICLE III

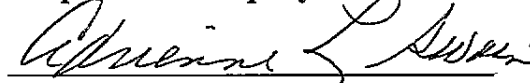
Registered Agent, Registered Office, and Registered Agent's Signature

The name and the Florida street address of the registered agent are:

**Corporation Company of Miami
201 South Biscayne Boulevard
1500 Miami Center
Miami, FL 33131**

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in these Articles, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Corporation Company of Miami



**By: Adrienne Swain
Assistant Secretary**

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ALABAMA SECRETARY OF STATE

ARTICLE IV
Management

(Check box if applicable)


☒ The limited liability company is to be managed by one manager or more managers and is, therefore, a manager-managed company.

(In accordance with section 608.408(3), F.S., the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

MEMBER:

Shay Investment Services, Inc.

Date: March 14, 2001


By: Robert Podraza
Title: Vice President

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TALLAHASSEE, FLORIDA