LOLOOOOOUGAS Coral Gables, FL 33133

00789-02827-00676-00671

March 5, 2001

Registration Section Division of Corporations Post Office Box 6327 Tallahassee, FL 32314

800003818778----03/08/01--01068--007

To Whom it May Concern,

Enclosed please find a completed Articles of Organization form for The Ampersand Group, LLC, as well as a check in the amount of \$105, to pay for the Filing Fee for Articles of Organization, plus a Certificate of Status.

Please mail the letter of acknowledgement and Certificate of Status to me at the address above. You may contact me at 786-368-8601 should you have any questions regarding this application.

Sincerely yours,

Jason S. Zack, Ph.D.

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

The Ampersand Group, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Mailing Address:

Principal Office:

P.O. Box 331339

11 Edgewater Drive, #5

Coconut Grove, FL 33233

Coral Gables, FL 33133

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Jason S. Zack

Name 11 Edgewater Drive, #5

Florida street address (P.O. Box NOT acceptable)

Coral Gables FL 33133

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Registered Agent's Signature

Article IV - Management (Check box if applicable.)

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

(An additional article must be added if an effective date is requested)

Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

JASON S: ZACK

Typed or printed name of signee

Filing Fees:

\$100.00 Filing Fee for Articles of Organization

\$ 25.00 Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)

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SECRETARY OF STATE
TALL AHASSEE FINALE

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