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The Law Offices of
BRAND & FERNANDEZ
A Professional Association

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February 26, 2001

Registration Section
Division of Corporations
P.O. Box 5327 322314
Tallahassee, FL 322314

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-03/05/01-01058-012
****155.00 ****155.00

Re: Filing Articles of Organization of Latin American Helicopters, L.C.

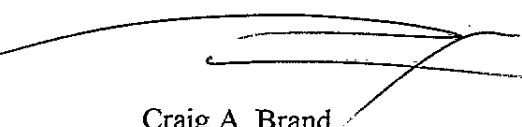
Dear Registration Section:

Enclosed please find the original and one copy of the executed Articles of Organization of Latin American Helicopters, L.C. and a check for \$155.00, including the filing fee of \$100.00, the registered agent fee of \$25.00 and the fee for certifying a copy of the Articles.

Please return the certified copy to the undersigned.

Thank you.

Very truly yours,


Craig A. Brand
CAB:m
Encl: 3

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I NAME

The name of the Limited Liability Company is Latin American Helicopters, LC.

ARTICLE II ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is 2 N.E. 40th Street, Suite 403, Miami, FL 33137.

ARTICLE III Registered Agent, Registered Office, & Registered Agent's Signature

The name and the Florida street address of the registered agent are: Craig A. Brand, Esq., 2 N.E. 40th Street, Suite 403, Miami, FL 33137.

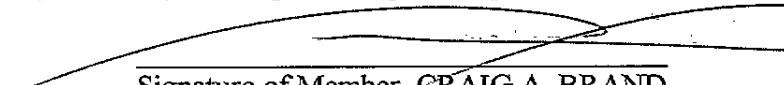
Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, FS.



Registered Agent's Signature

ARTICLE IV MANAGEMENT

The Limited Liability Company is to be managed by one manager or more than one managers and is, therefore, a manager-managed company.



Signature of Member, CRAIG A. BRAND

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SECRET
STATE
TALLAHASSEE, FLORIDA

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