

L01000002966

**Florida Department of State
Division of Corporations
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To:

**Division of Corporations
Fax Number : (850) 922-4003**

From:

**Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 541-3694
Fax Number : (305) 541-3770**

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**SECRETARY OF STATE
TALLAHASSEE, FLORIDA**

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LIMITED LIABILITY COMPANY

ROUTE INVESTMENTS, LLC

Certificate of Status	0
Certified Copy	1
Page Count	04
Estimated Charge	\$155.00

H 01000020947**ARTICLES OF INCORPORATION OF
ROUTE INVESTMENTS, LLC**

The undersigned desiring to form a Limited Liability Company under and pursuant to Section 608.404 of the Limited Liability Act, pursuant to Chapter 608 of the Florida Statutes of the State of Florida, do hereby certify as follows:

FIRST: The name of said limited liability company shall be, ROUTE INVESTMENTS, LLC, and the mailing address and the street address of the principal office of the limited liability company shall be 15051 SW 106 Terrace, Miami, Florida 33176.

SECOND: ROUTE INVESTMENTS, LLC, shall have a perpetual duration from the date of filing of these Articles of Organization.

THIRD: The purposes for which, ROUTE INVESTMENTS, LLC is formed are:

- (A) to engage in several joint ventures with national and multinational companies in the development of automobile, financing, engineering and land development projects; and
- (B) to engage in such other lawful acts or activities for which limited liability companies may be formed under Chapter 608 of the Statutes of the State of Florida.

FOURTH: The maximum number of ownership units which, ROUTE INVESTMENTS, LLC, is authorized to have outstanding is one hundred (100), all of which shall be identical units, and each of which shall represent the ownership of that percentage of the total units outstanding at any time as is the equivalent of the ratio in which one (1) is the numerator and the total units outstanding is the denominator.

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Route Investments, LLC
Articles of Incorporation
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FIFTH: The limited liability company shall be manager-managed and will have two (2) Members:

Name: Plinio E. Olano

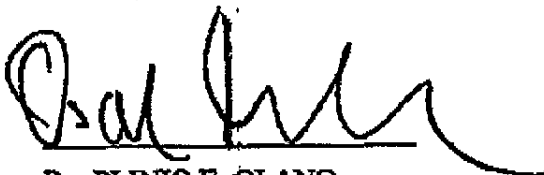
Percentage of Ownership: 50%


Name: Luis F. Mesa

Percentage of Ownership: 50%

SIXTH: The name and mailing address of the company's registered agent is GERMAN A. OLANO, whose mailing address is 843 NW 27 Avenue, Miami, Florida 33125.

IN WITNESS WHEREOF, I have hereunto subscribed my name this 23rd day of February, 2001.


By: PLINIO E. OLANO
Member
POA


By: LUIS F. MESA
Member
POA

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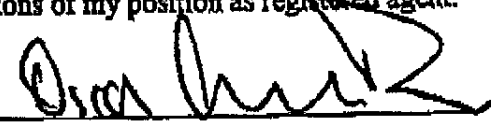
H 01000020947**Designation and Acceptance of Registered Agent**

Pursuant to the provisions of Florida Statutes, the undersigned limited liability Company organized under the laws of the State of Florida submits the following statement in designating the registered office/registered agent in the State of Florida.

1. The name of the limited liability Company is ROUTE INVESTMENTS, LLC.
2. The name of the registered agent is GERMAN A. OLANO
3. The address of the registered agent/registered office is 843 NW 27 Avenue
Miami, Florida 33172.

Acceptance

Having been named as registered agent and designated to accept service process for the above limited liability company, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provision of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


By: GERMAN A. OLANO ROA

Date: February 2, 2001

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