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## To:

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Fax Number : (850) 922-4003

EFFECTIVE DATE

1-15-01

## From:

Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 541-3694  
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DIVISION OF CORPORATIONS  
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## LIMITED LIABILITY COMPANY

739 ANCHOR DRIVE, L.L.C.

Certificate of Status	0
Certified Copy	1
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Prepared By & Return To:  
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Attorney At Law  
2323 Wooster Lane, Suite 2  
Sanibel, Florida 33957  
(941) 472-9082

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ARTICLES  
OF  
ORGANIZATION  
OF  
739 ANCHOR DRIVE, L.L.C.

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The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, F.S. Chapter 608, hereby make, acknowledge, and file the following Articles of Organization.

ARTICLE I  
Name

739 ANCHOR DRIVE, L.L.C.

FILED DATE  
1-15-01

ARTICLE II  
Address

The street address of the principal office of the company shall 739 Anchor Drive, Sanibel Island, Florida 33957. The mailing address of the L. L.C. shall be C/O 1031 Real Estate Exchange Services, L.C. 695 Tarpon Bay Road, #5, Sanibel, Florida 33957.

ARTICLE III

Registered Agent, Registered Office, & Registered Agent's Signature

The name and Florida street address of the registered agent is:

David A. Owens  
695 Tarpon Bay Road, #5  
Sanibel, FL 33957

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and

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accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



David A. Owens

**ARTICLE IV**  
**Management**

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager-managed company.

**ARTICLE V**  
**Effective Date**

The effective date of the beginning of business of this Limited Liability Company shall be January 15, 2001.



David A. Owens, President of 1031 Real Estate Exchange Services, L.L.C.

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