

LO000000/16191  
MCDONALD, FLEMING, MOORHEAD, FERGUSON, GREEN & SMITH, LLP

ATTORNEYS AT LAW  
4300 BAYOU BOULEVARD, SUITE 13  
PENSACOLA, FLORIDA 32503-2671

SUZANNE BLANKENSHIP+  
MICHAEL L. FERGUSON☆‡  
EDWARD P. FLEMING  
WILLIAM J. GREEN  
BRUCE A. MCDONALD\*  
STEPHEN R. MOORHEAD\*\*  
J. D. SMITH\*  
PAUL WILSON+

TELEPHONE (850) 477-0660  
FACSIMILE (850) 477-4510  
www.pensacolalaw.com

MJH

+Also Admitted in Alabama  
\*\*Board Certified Real Estate  
\*Board Certified Business Litigation  
☆Brigadier General, U.S. Army (Ret.)  
and af2 Legal Consultant  
‡ Also Admitted in District of Columbia

REPLY TO: MICHAEL L. FERGUSON  
bgmichaelferguson@dotstar.net

December 21, 2000

700003511777--2  
-12/22/00--01072--001  
\*\*\*\*\*125.00 \*\*\*\*\*125.00

BY FEDERAL EXPRESS

Division of Corporations  
409 East Gaines Street  
Tallahassee, Florida 32301

Re: Applied Research Consultants, LLC

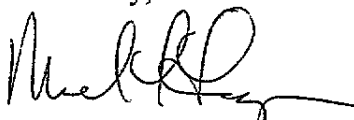
Dear Madam or Sir:

Enclosed are the original and one copy each of the Articles of Organization of Applied Research Consultants, LLC and the Certificate of Designation of Registered Agent/Registered Office. My firm check for \$125.00 is enclosed for your filing fees.

Please file these documents and return a stamped copy of the Articles and Certificate of Designation to me.

If you have any questions regarding this matter, please feel free to call me.

Sincerely,

  
Michael L. Ferguson

MLF/sew

Enclosures

c:\wp51\clients\applied research\filings ltr

00 DEC 22 PM 1:57  
DIVISION OF STATE  
CORPORATIONS

**ARTICLES OF ORGANIZATION OF  
APPLIED RESEARCH CONSULTANTS, LLC**

**ARTICLE I**

**Name**

The name of the limited liability company ("Company") is Applied Research Consultants, LLC.

**ARTICLE II**

**Limited Liability**

The members of this limited liability company shall have limited liability.

**ARTICLE III**

**Address**

The mailing and street address of the Company's principal office is 1421 North Baylen Street, Pensacola, Florida 32501.

**ARTICLE IV**

**Duration**

The period of duration for the Company is perpetual.

**ARTICLE V**

**Registered Agent and Office**

The name and address of Company's initial registered agent and office in Florida is Michael L. Ferguson, 4300 Bayou Boulevard, Suite 13, Pensacola, Florida 32503.

**ARTICLE VI**

**Management**

The Company is to be managed by the members. Each managing member is identified as follows:

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
00 DEC 22 PM 1:57

William L. Huth, Ph.D., whose address is 728 Mound Circle, Gulf Breeze, Florida 32561

Gregory S. Martin, Ph.D., whose address is 4420 Piedmont Road, Pensacola, Florida 32503

Richard J. Sjolander, Ph.D., whose address is 1421 North Baylen Street, Pensacola, Florida 32501

## ARTICLE VII

### **Effective Date**

The effective date of the Company's organization is to be December 20, 2000.

## ARTICLE VIII

### **Admission of New Members**

Members of the Company have the right to admit new members. Additional members may be admitted only on the written consent of a majority of the existing members, and the existing members shall determine the amount and nature of contributions by new members at the time the new members are admitted.

## ARTICLE IX

### **Continued Business Upon Death of Member**

The remaining members of the Company have the right to continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Company. The business may be continued only on the written consent of all of the remaining members.

## ARTICLE X

### **Additional Provisions**

The power to adopt, alter, amend, or repeal the regulations of the Company is vested entirely in the members listed in Article VI.

18 IN WITNESS WHEREOF, we have executed these Articles of Organization on this  
day of December, 2000, at Pensacola, Florida.

APPLIED RESEARCH CONSULTANTS, LLC

By: William L. Huth  
WILLIAM L. HUTH, Ph.D.  
Member

By: Gregory S. Martin  
GREGORY S. MARTIN, Ph.D.  
Member

By: Richard J. Sjolander  
RICHARD J. SJOLANDER, Ph.D.  
Member

**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 608.415 or 608.507, Florida Statutes, the undersigned Limited Liability Company submits the following statement in designating the registered office/registered agent, in the State of Florida:

- (1) The name of the limited liability company is Applied Research Consultants, LLC
- (2) The name and address of the registered agent and office is: Michael L. Ferguson, 4300 Bayou Boulevard, Suite 13, Pensacola, Florida 32503.

Having been named as registered agent and to accept service of process for the above-named limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated: December 20, 2000

  
\_\_\_\_\_  
MICHAEL L. FERGUSON