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P. 6

Division of Corporations

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Florida Department of State
Division of Corporations
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Katherine Harris, Secretary of State

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Account Name : FLORIDA FILING & SEARCH SERVICES
Account Number : I20000000189
Phone : (850) 668-4318
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AL

LIMITED LIABILITY COMPANY

DELORA INTERNATIONAL, LC

Certificate of Status	0
Certified Copy	1
Page Count	04
Estimated Charge	\$155.00

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TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION

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Article I. Name

The name of this Florida Limited liability company is:
Delora International LC

EFFECTIVE DATE
12-20-00

Article II. Duration

The duration of the Company shall be perpetual unless the Company dissolves in accordance with the provisions of the Company's Regulations or these Articles of Organization.

Article III. Address

The mailing address and the street address of the principal office of the company is:

Delora International LC
1333 North Duval Street
Tallahassee, FL 32302

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Article IV. Registered Agent

The name and Street Address of the Company's registered agent is:

Florida Filing & Search Services, Inc.
1333 North Duval Street
Tallahassee, FL 32302, United States

Article V. Percentage Interest; Membership Certificate

The profits and losses of the Company shall be allocated to the members in accordance with and in proportion to each member's Percentage Interest (which shall be equal to the number of Units owned by a member divided by the total number of Units owned by all of the members), unless otherwise provided in the Regulations of the Company. A member's interest in the Company may be evidenced by a Membership Certificate issued by the Company.

Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington, DE 19801
800-441-5940

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Article VI. Dissolution

The Company shall be dissolved upon the death, bankruptcy, dissolution or termination of a member's membership in the Company for any reason, unless the business of the Company is continued by the consent of a majority of the remaining members of the company within 30 days after any of these events.

Article VII. Transferability of Member's Interest

No member shall have the right to assign the member's interest in the Company without the written agreement of a majority of the Units. If a majority of the Units do not approve the assignment, the assignee shall have no right to become a member, to participate in the management of the Company or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

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Article VIII. Management

The Company will be manager-managed. The name and address of each manager is:

Balmoral Management LLC
400 7th Street, NW
Washington, DC 20004

Article IX. Purpose of the Company

The purpose of the Company shall be to engage in any lawful commercial act or activity for which a limited liability company may be formed under the Florida Limited Liability Company Act.

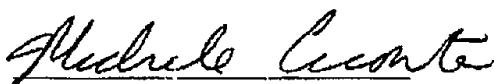
Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington, DE 19801
800-441-5940

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Article X. Company Existence

The Company's existence shall begin effective as of December 20, 2000.

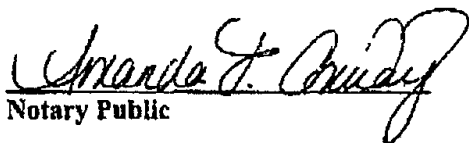


Authorized Representative of a Member:
Registered Agents, Ltd.
Michele Ciconte

Date: December 20, 2000

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SWORN AND SUBSCRIBED before me a notary public for the State of Delaware,
this 20th day of December, 2000


Notary Public

AMANDA P. CONWAY
NOTARY PUBLIC-DELAWARE
My Commission Expires April 28, 2001

Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington, DE 19801
800-441-5940

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

LIMITED LIABILITY COMPANY:

Delora International LC

REGISTERED AGENT/OFFICE

Florida Filing & Search Services, Inc.
1333 North Duval Street
Tallahassee, FL 32302

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I agree to act as registered agent to accept service of process for the company named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

Cedric P. Hodge, Vice President
Florida Filing & Search Services, Inc.

Date: December __, 2000

SWORN TO AND SUBSCRIBED before me, a notary public for the State of Florida, this 21st day of December, 2000.

Murlene L. Hall
Notary Public

Murlene L. Hall



MURLENE L. HALL
Comm. No. CC 63881
My Comm. Exp. Apr. 14, 2001
Bonded thru Pichard Ins. Agency

Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington, DE 19801
800-441-5940

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