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November 30, 2000

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*****25.00 *****25.00

Florida Secretary of State
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

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-12/11/00--01139--019
****100.00 ****100.00

RE: ERS, L.C.

Dear Secretary of State:

Enclosed please find the Articles of Incorporation for ERS, L.C. and a check in the amount of \$100.00 for the filing fee.

I would be appreciative if a stamped copy of the filed Articles could be returned to me via the enclosed self-addressed stamped envelope.

If you should have any questions, please do not hesitate to contact me.

L-1554

Very truly yours,

HARNED, BACHERT & DENTON, LLP

Scott A. Bachert
Scott A. Bachert

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SAB/sgs

FILED
00 DEC 11 PM 1:32
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION

FOR

ERS, L.C.

a Florida Limited Liability Company

FILED
00 DEC 11 PM 1:32
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, desiring to form a limited liability company under and pursuant to Florida Statute 608 entitled the Florida Limited Liability Company Act, do hereby accept the following Articles of Organization for such company:

1. **Name.** The name of this Company shall be ERS, L.C.
2. **Duration/Continuation.** The period of this Company's duration shall be perpetual, unless terminated by the unanimous written agreement of all Members.
3. **Mailing Address.** The mailing address for this Company shall be 600 North Pine Island Road, Suite 400, Plantation, Florida, 33324.
4. **Registered Agent and Office.** The name and street address of the initial registered agent and office for this Company shall be William B. Graham, 101 N. Gadsden Street, Tallahassee, Florida, 32301.
5. **Management of Company.** The limited liability company is to be managed by one or more managers and is, therefore, a manager-managed company.

IN WITNESS WHEREOF, the undersigned Member(s) have hereunto set their hands and seals this the 20th day of November, 2000.



Assistant Secretary of Member
Insurance Industry Partners, L.C.

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under penalties of perjury that the facts stated herein are true.)

Having been named as Registered Agent and to accept service of process for the above stated limited liability company, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.


WILLIAM B. GRAHAM