LOOOOO & SCHMUTZ

A LIMITED LIABILITY COMPANY

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MJH

§ALSO ADMITTED IN WASHINGTON

‡ALSO ADMITTED IN CALIFORNIA *ONLY ADMITTED IN CALIFORNIA *ALSO ADMITTED IN CONNECTICUT *ONLY ADMITTED IN TEXAS *ONLY ADMITTED IN ARIZONA

November 27, 2000

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Florida Department of State Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Re: Articles of Organization of Tigers Way Management, LC

Dear Division of Corporations:

Included with this letter for filing please find the Articles of Organization of Tigers Way Management, LC along with check # 3655 in the amount of \$155.00. This check is to cover the filing fees, designation of registered agent and a certified copy charge.

If you have any questions regarding this document, please do not hesitate to contact me.

Best regards, HILL, JOHNSON & SCHMUTZ, L.C.

Barbin Black

Barbie Black, Paralegal for F. McKay Johnson, J.D., LL.M.

Enclosures

ON DEC -L PH S. O.

ARTICLES OF ORGANIZATION OF TIGERS WAY MANAGEMENT, LC

The undersigned Manager, desiring to form a limited liability company (the "Company") pursuant to the laws of the State of Florida, certifies as follows:

ARTICLE I:

The name of the limited liability company (the "Company") is TIGERS WAY MANAGEMENT, LC.

ARTICLE II:

The mailing address and street address of the principal office of the Company is: 15 West 72nd Street, Apt. 30E, New York, New York 10023-3473.

ARTICLE III:

The name and Florida Street address of the Company's registered agent for service of process are: Joseph J. Lexa, 265 West 33rd Street, Miami Beach, FL 33140. The registered agent's written statement of acceptance accompanies these articles of organization.

ARTICLE IV:

The Company is to be managed by a single a manager and is, therefore, a manager-managed limited liability company. The name and street address of the initial manager is CARLOTTA ROSSINI, at 15 West 72nd Street, Apt. 30E, New York, New York 10023-3473. She shall serve as provided in the Company's operating agreement until (a) her resignation, incapacity, or death; or (b) the dissolution of the Company – whichever occurs first.

ARTICLE V:

The Company shall be governed by an operating agreement, the terms of which shall supplement the provisions of Florida law.

I certify that I am the Manager of this limited liability company and, as provided in the Company's Operating Agreement, I am the authorized representative of a member of the Company and that I am authorized to execute these Articles of Organization. I certify and affirm under penalties of perjury that the facts stated in this certificate are true.

Signed:

CARLOTTA ROSSINI, Manager

Date:

FEGRFORATION

TIGERS WAY MANAGEMENT, LC

Acceptance of Registered Agent:

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Dated: 1/20, 2000

Joseph J. Lexa

265 West 33rd Street