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AUTHORIZATION: Tatricia liquito	DEC CRET CARA
COST LIMIT : \$ 155.00	ARY SSER
ORDER DATE : December 11, 2000	PM 2: DF ST/ E, FLO
ORDER TIME : 11:49 AM	18 ATE RIDA
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CUSTOMER NO: 5015487	
CUSTOMER: Ms. Linda P. Greer White_& Brown, P.a.)3495393-
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9000 Southwest 152 Street Miami, FL 33157 DOMESTIC FILING NAME: UNIVERSITY LAND CO., LLC EFFECTIVE DATE: ARTICLES OF INCORPORATION CERTIFICATE OF LIMITED PARTNERSHIP	0-1520 2

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ARTICLES OF ORGANIZATION

of

UNIVERSITY LAND CO. LLC,

a Florida Limited Liability Company

ARTICLE I. NAME.

The name of the Limited Liability Company is: UNIVERSITY LAND CO. LI

ARTICLE II. ADDRESS.

The mailing address and street address of the principal office of the Limited Eiability Company is 9000 SW 152nd St., Suite 106, Miami, FL 33157.

ARTICLE III. REGISTERED AGENT, REGISTERED OFFICE & REGISTERED AGENT'S SIGNATURE.

The name and Florida street address of the Registered Agent are:

B. Mackay Brown, Esq. c/o White & Brown, P.A. 9000 SW 152nd St., Ste. 102 Miami, FL 33157

Having been named as Registered Agent and to accept service of process for the above stated limited liability company at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent as provided for in Chapter 608, F.S.

B. MACKAY BROWN

ARTICLE IV. MANAGEMENT

The Limited Liability Company is to be managed by one manager or more managers, and is, therefore a manager - managed company.

In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Executed this 8th day of December, 2000

JOSEPH A. SANZ