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Operating Agreement

of

D'Grace Peluqueria LLC

adopted October 27, 2000

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SEPARIANSSEE FLORIDA

28

W-26497



FLORIDA DEPARTMENT OF STATE Katherine Harris Secretary of State

November 6, 2000

ALTAGRACIA O. DELOS SANTOS 6113 SW 8TH ST. MIAMI, FL 33144

SUBJECT: D'GRACE PELUQUERIA LLC

Ref. Number: W00000026497

We have received your document for D'GRACE PELUQUERIA LLC and your check(s) totaling \$125.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

We do not file operating agreements. Enclosed is our form for Articles of Organization.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6958.

Lee Rivers Document Specialist

Letter Number: 200A00057359

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE 1:

The name of the Limited Liability Company is: D'Grace Peluqueria LLC

ARTICLE 2:

The mailing and principal office address is: 6113 S.W. 8 TH STREET; MIAMI, FL 33144

ARTICLE 3:

The name and the Florida street address of the registered agent is:
Altagracia O. delos Santos
6113 SW 8TH Street
Miami, FL 33144

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 108, U.S.

Registered Agent

ARTICLE 4:

The Limited Liability Company is to be managed by one manager of more managers and is, therefore, a manager-managed company.

Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affrimation under the penalties of perjury that the facts stated herein are true.)

Typed of printed name of signee