



**PATTERSON, BOND & LATSHAW**  
ATTORNEYS AT LAW

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JOHN H. LATSHAW, JR.  
LAWRENCE R. PATTERSON  
ROSANNE P. PERRINE

August 10, 2000

**VIA UPS**

Secretary of State  
Division of Corporations  
P.O. Box 6327  
409 E. Gaines Street  
Tallahassee, FL 32399

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-08/11/00--01077--007  
\*\*\*\*125.00 \*\*\*\*125.00

**RE: KOLB USA, LLC – Articles of Organization**

Dear Sir/Madam:

Enclosed are an original and copy of Articles of Organization of Kolb USA, LLC, together with our firm's check in the amount of \$125.00 for the filing fee. Please return confirmation that the above articles have been filed.

Thank you for your assistance in this matter.

Very truly yours,

*Mary Donehower*  
Mary Donehower  
Secretary to John H. Latshaw, Jr.

/md  
Enclosures  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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**ARTICLES OF ORGANIZATION  
OF  
KOLB USA, LLC**

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, hereby make, acknowledge, and file the following Articles of Organization.

**ARTICLE I  
NAME**

The name of the limited liability company shall be KOLB USA, LLC ("Company"). The principal place of business of the Company in Florida shall be 100 Executive Way, Suite 211, Ponte Vedra Beach, FL 32082. The mailing address of the Company shall be 100 Executive Way, Suite 211, Ponte Vedra Beach, FL 32082.

**ARTICLE II  
DURATION**

The Company shall commence its existence on the date these Articles of Organization are filed with the Florida Department of State. The Company's existence shall be perpetual unless the Company is earlier dissolved as provided in these Articles of Organization.

**ARTICLE III  
PURPOSES AND POWERS**

The general purpose for which the Company is organized is to manufacture and sell chemical products and to transact any lawful business for which a limited liability company may be organized under the laws of the State of Florida. The Company shall have all the powers granted to a limited liability company under the laws of the State of Florida.

**ARTICLE IV  
REGISTERED OFFICE AND AGENT**

The name and street address of the registered agent of the Company in the State of Florida is Patterson, Bond & Latshaw, P.A., 3010 South Third Street, Jacksonville Beach, Florida 32250.

**ARTICLE V  
MANAGEMENT (MANAGEMENT BY A MANAGER)**

The Company shall be member managed by a Managing Committee comprised of ESTHER DALE KOLB and GREGORY DORNSTAUDER, in accordance with regulations adopted by the members for the management of the business and affairs of the Company. These regulations may

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TALLAHASSEE, FLORIDA

contain any provisions for the regulation and management of the affairs of the Company not inconsistent with law or these Articles of Organization. The name and address of the Managing Members of the Company are:

NAME

ADDRESS

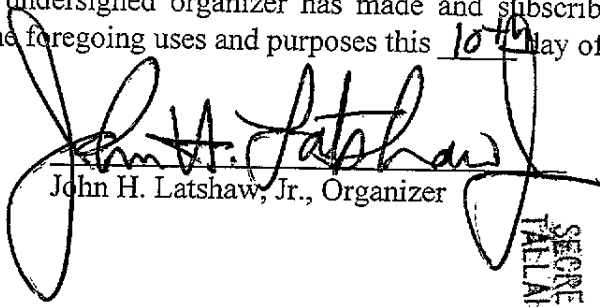
Esther Dale Kolb

100 Executive Way, Suite 211  
Ponte Vedra Beach, FL 32082

Gregory Dornstauder

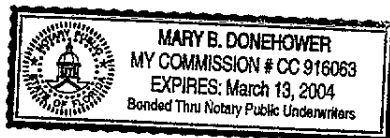
100 Executive Way, Suite 211  
Ponte Vedra Beach, FL 32082

IN WITNESS WHEREOF, the undersigned organizer has made and subscribed these Articles of Organization at Florida, for the foregoing uses and purposes this 10th day of August, 2000.

  
John H. Latshaw, Jr., Organizer

STATE OF FLORIDA  
COUNTY OF DUVAL

The foregoing instrument was acknowledged before me this 10 day of August, 2000, by John H. Latshaw, Jr., who is personally known to me or has produced as identification.

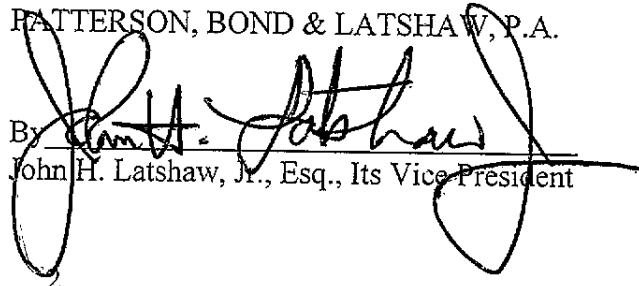


  
Notary Public

**ACCEPTANCE OF REGISTERED AGENT**

Thee undersigned, being the person named in the Articles of Organization of KOLB USA, LLC, as the registered agent of this limited liability company, hereby consents to its appointment as registered agent of the Company.

PATTERSON, BOND & LATSHAW, P.A.

By   
John H. Latshaw, Jr., Esq., Its Vice President