

L00000008707

Florida Department of State
Division of Corporations
Public Access System
Katherine Harris, Secretary of State

Electronic Filing Cover Sheet

Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

((H00000038469 3)))

Note: DO NOT hit the REFRESH/RELOAD button on your browser from this page. Doing so will generate another cover sheet.

To:
Division of Corporations
Fax Number : (850) 922-4003

From:
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (305) 672-0686
Fax Number : (305) 672-9110

LIMITED LIABILITY COMPANY

Kingsway Industrial Holdings LLC

Certificate of Status	0
Certified Copy	0
Page Count	05
Estimated Charge	\$125.00

FILED
03 JUL 24 PM 2:15
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

00 JUL 24 PM 12:39
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

L00-8707
07/24
Page 1 of 1

Electronic Filing Menu

Corporate Filing

Public Access Help

H00000038469

ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is:
Kingsway Industrial Holdings LLC

Article II. Duration

The duration of the Company shall be perpetual unless the Company dissolves in accordance with the provisions of the Company's Regulations or these Articles of Organization.

Article III. Address

The mailing address and the street address of the principal office of the Company is:
Kingsway Industrial Holdings LLC
941 Fourth Street #200M
Miami Beach FL 33139

Article IV. Registered Agent

The name and address of the registered agent of the Company is:
Corporate Creations Network Inc.
941 Fourth Street #200
Miami Beach FL 33139

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

00 JUL 24 PM 2:15

FILED

Article V. Percentage Interest; Membership Certificate

The profits and losses of the Company shall be allocated to the members in accordance with and in proportion to each member's Percentage Interest (which shall be equal to the number of Units owned by a member divided by the total number of Units owned by all of the members), unless otherwise provided in the Regulations of the Company. A member's interest in the Company may be evidenced by a Membership Certificate issued by the Company.

Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington DE 19801
800-441-5940

H00000038469

H00000038469

Article VI. Dissolution

The Company shall be dissolved upon the death, bankruptcy, dissolution or termination of a member's membership in the Company for any reason, unless the business of the Company is continued by the consent of a majority of the remaining members of the Company within 30 days after any of these events.

Article VII. Transferability of Member's Interest

No member shall have the right to assign the member's interest in the Company without the written agreement of a majority of the Units. If a majority of the Units do not approve the assignment, the assignee shall have no right to become a member, to participate in the management of the Company or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Article VIII. Management

The Company will be manager-managed. The name and address of each manager is:

BALMORAL MANAGEMENT LLC
400 7th Street NW Washington DC 20004

00 JUL 24 PM 2:15
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

FILED

Article IX. Purpose of the Company

The purpose of the Company shall be to engage in any lawful commercial act or activity for which a limited liability company may be formed under the Florida Limited Liability Company Act.


Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington DE 19801
800-441-5940

H00000038469

H000000038469

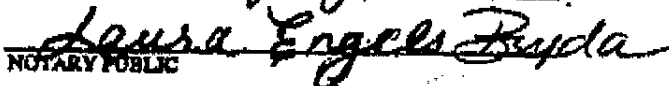
Article X. Company Existence

The Company's existence shall begin effective as of July 21, 2000.


AUTHORIZED REPRESENTATIVE OF A MEMBER;
JANET M. CARUCCIO

Date: July 21, 2000

SWORN TO AND SUBSCRIBED before me, a notary public for the State of Delaware,
this 21st day of July, 20 00.


NOTARY PUBLIC

LAURA ENGELS BRYDA
NOTARY PUBLIC
STATE OF DELAWARE
My Commission Expires April 28, 2002

NO JUL 24 PM 2:15
FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Registered Agents Ltd.
1220 North Market Street, Suite 608
Wilmington DE 19801
800-441-5940

Copyright © 1999-2000 CO

H000000038469

H00000038469

**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

LIMITED LIABILITY COMPANY:

Kingsway Industrial Holdings LLC

REGISTERED AGENT/OFFICE:

Corporate Creations Network Inc.

941 Fourth Street #200

Miami Beach FL 33139

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

R. A. Reyes

Corporate Creations Network Inc.

Roger A. Reyes, Vice President

Date: July 24, 2000

00 JUL 24 PM 2:15
FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

SWORN TO AND SUBSCRIBED before me, a notary public for the State of Florida,
this 24 day of July, 20 00.

Maria Naya

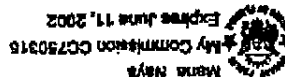
NOTARY PUBLIC

Registered Agents Ltd.

1220 North Market Street, Suite 606

Wilmington DE 19801

800-441-5940



H00000038469