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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 922-4003

From:

Account Name : DAVID J. HART, P.A.
Account Number : I19990000143
Phone : (305) 577-9977
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LIMITED LIABILITY COMPANY

MACHOS USA LLC

Certificate of Status	0
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**ARTICLES OF ORGANIZATION
OF
FLORIDA LIMITED LIABILITY COMPANY**

MACHOS USA LLC

The undersigned acknowledges and files in the office of the State of Florida, for the purpose of forming a Limited Liability Company in accordance with the laws of the State of Florida, these articles of incorporation as by law provided.

ARTICLE I

NAME

The name of the Limited Liability
Company shall be:

MACHOS USA LLC

ARTICLE II

PRINCIPAL PLACE OF BUSINESS AND MAILING ADDRESS:

The principal place of business and the mailing address of this Limited Liability company shall be:

**9690 NW 25th Street
Miami, FL 33172**

ARTICLE III

MANAGEMENT

The Limited Liability company is to be managed by more than one manager and is, therefore, a manager – managed company

ARTICLE IV

LIST OF MEMBERS

a) MEMBER (24.5%)

Mauricio Reyes
C/O David J. Hart, P.A.
100 N. Biscayne Blvd., Suite 2600
Miami, FL 33132

b) MEMBER (24.5%)

Jorge Granados
9690 NW 25th Street
Miami, FL 33172

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TALLAHASSEE, FLORIDA

David J. Hart, P.A.
100 N. Biscayne Boulevard, Suite 2600
Miami, FL 33132
Telephone (305) 577-9977
Fax (305) 577-0095
Florida Bar # FL 850195

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- c) **MEMBER (51%)**
Peluqueria Machos, S.A.
Avenida 82 No. 9-40
Bogotá, Colombia

ARTICLE VII

INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and street address of the initial registered agent for the Limited Liability Company is:

DAVID J. HART
100 N BISCAYNE BLVD. - SUITE #2600
MIAMI, FLORIDA 33132

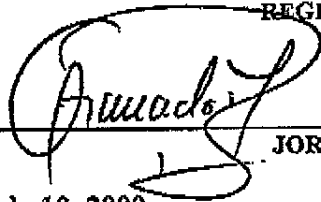
Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in such capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

BY:



DAVID J. HART
REGISTERED AGENT

BY:



JORGE GRANADOS
MEMBER

DATED:

July 10, 2000

MIAMI, FLORIDA

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