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Florida Department of State  
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TALLAHASSEE, FLORIDA

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CERTIFIED

LIMITED LIABILITY COMPANY

Northland Investments LC

Certificate of Status	0
Certified Copy	0
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**ARTICLES OF ORGANIZATION  
OF  
NORTHLAND INVESTMENTS LC  
a Florida limited company**

1. The name of this limited liability company is **NORTHLAND INVESTMENTS LC** (the "Company").
2. The Company is being formed for the following purposes:
  - a. To engage in any and all lawful business or activity permitted under the laws of the United States and the State of Florida.
  - b. To generally have and exercise all powers, rights and privileges necessary and incident to carrying out properly the objects herein mentioned.
  - c. To do anything and everything necessary, suitable, convenient or proper for the accomplishment of any of the purposes or the attainment of any or all of the objects hereinbefore enumerated or incidental to the purposes and powers of the corporation or which at any time appear conducive thereto or expedient.

This Company shall have all of the corporate powers enumerated in the Florida Limited Liability Company Act, as amended from time to time.

3. The principal place of business and the mailing address of the Company is:

220 Alhambra Circle  
Suite 910  
Coral Gables, FL 33134

4. The name and address of the registered agent of the Company is:

Andrew Hulsh  
1200 Brickell Avenue  
19<sup>th</sup> Floor  
Miami, FL 33131

5. The Company shall only admit additional members with the unanimous written consent of the Company's Members.

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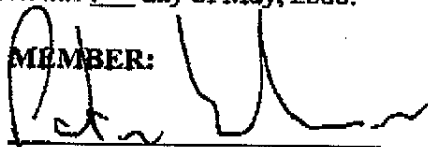
- 6. The Company shall have perpetual existence unless sooner dissolved in accordance with the Florida Limited Liability Company Act, as amended from time to time. Accordingly, the members may continue the Company and the business of the Company upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member.
- 7. The Company is to be managed by one or more managers. The name and address of the initial manager are as follows:

Patricio Northland  
 220 Alhambra Circle  
 Suite 910  
 Coral Gables, FL 33134

- 8. The Company, with the unanimous written consent of the members, shall have the right to amend or repeal any provisions contained in these Articles of Organization or any amendments hereto. Further, the power to adopt, alter, amend or repeal the Company's limited liability company regulations shall be vested in the Company's members.
- 9. The Company shall indemnify any and all of its members, officers, employees or agents or former officers, employees or agents or any person or persons who may have served at its request as an officer, employee or agent of another company, corporation, partnership, joint venture, trust or other enterprise in which it owns an equity interest or of which it is a creditor, to the full extent permitted by law. Said indemnification shall include, but not be limited to, the expenses, including the cost of any judgments, fines, settlements and counsel's fees, actually and necessarily paid or incurred in connection with any action, suit or proceedings, whether civil, criminal, administrative or investigative, and any appeals thereof, to which any such person or her legal representative may be made a party or may be threatened to be made a party, by reason of her being or having been an officer, employee or agent as herein provided. The foregoing right of indemnification shall not be exclusive of any other rights to which any officer, employee or agent may be entitled as a matter of law or which she may be lawfully granted.

IN WITNESS WHEREOF, the undersigned member of **NORTHLAND INVESTMENTS LC**, has executed these Articles of Organization this 15<sup>th</sup> day of May, 2000.

MEMBER:



Patricio Northland

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**ACKNOWLEDGMENT OF REGISTERED AGENT**

The undersigned, having been named as Registered Agent for **NORTHLAND INVESTMENTS LC**, at the place designated in these Articles of Organization, hereby agrees to act in such capacity and to comply with the provisions of law in relation thereto. The undersigned is familiar with the obligations of a Registered Agent under the Florida Limited Liability Company Act.

  
Andrew Hulsh, Registered Agent

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