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ARTICLES OF ORGANIZATION OF HOTCAT HOLDINGS, LLC

The undersigned, pursuant to the provisions of Chapter 608 of the Florida Statutes, for the purpose of forming a limited liability company under the laws of the State of Florida do set forth the following:

ARTICLE I: NAME

The name of the Limited Liability Company is Hotcat Holdings, LLC.

ARTICLE II: ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is: 100 N. Biscayne Boulevard, Suite 2600, Miami, Florida 33132.

ARTICLE IV: REGISTERED AGENT, REGISTERED OFFICE & REGISTERED AGENT'S SIGNATURE:

The name and the Florida street address of the registered agent are:

Richard G. Toledo 100 N. Biscayne Boulevard, Suite 2600 Miami, Florida 33132

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

Registered Agent's Signature

FILED

ARTICLE VI: MANAGEMENT

(Check box if applicable)

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager-managed company.

Signature of a member

or an authorized representative of a member

(In accordance with Section 608.408(3), Florida, Statutes, the execution of this document constitutes affirmation under the penalties of perjury that facts stated herein are true.)

Richard G Toledo