



L 000000004813

April 20, 2000

Via Airborne Express

Airbill No. 57650009 147556

Registration Section
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399
Tel 850.487.6051

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-04/21/00--01086--017
****320.00 ****160.00

Re: Formation of Limited Liability Companies

Dear Sir or Madam:

I would like to form the following limited liability companies under Florida law:

- Noric/PC Mercedes LLC
- Noric/PC Development Company LLC

Enclosed herewith, please find the original and one copy of the Articles of Organization for each company to be filed. Please send me certified copies of the Articles of Organization and a Certificates of Status. I have enclosed a check in the amount of \$320.00 (\$100.00 each for the filing fee, \$25.00 each for designation of registered agent, \$30.00 each for the certified copy and \$5.00 each for the Certificate of Status) made payable to the "Division of Corporations".

My return address is:

Mary Ann Y. David, Esquire
c/o Rosen Associates
2333 Brickell Avenue, Suite D-1
Miami, Florida 33129
(305) 859-4900

FILED
00 APR 21 PM 2:00
STATE
TALLAHASSEE, FLORIDA

Kindly use the enclosed pre-addressed Airborne Express pouch for an expedited return to me.

Should you have any questions, please call me directly. Thank you.

Sincerely,

Mary Ann Y. David
Mary Ann Y. David

Enclosures

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3 pages

**ARTICLES OF ORGANIZATION FOR
NORIC/PC MERCEDES LLC**

ARTICLE I

Name

The name of the Limited Liability Company is Noric/PC Mercedes LLC.

ARTICLE II

Address

The mailing address and street address of the principal office of the Limited Liability Company is 2333 Brickell Avenue, Suite D-1, Miami, Florida 33129.

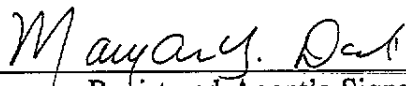
ARTICLE III

Registered Agent, Registered Office & Registered Agent's Signature

The name and the Florida street address of the registered agent are:

Mary Ann Y. David, Esquire
2333 Brickell Avenue, Suite D-1
Miami, Florida 33129

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Registered Agent's Signature

ARTICLE IV

Management (Check if applicable)

☒ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

Mary Ann Y. David

Signature of an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Mary Ann Y. David

Typed or printed name of signee

FILED
00 APR 21 PM 2:00
CLERK OF DISTRICT COURT
JUDICIAL CIRCUIT IN AND FOR
THE NINTH JUDICIAL CIRCUIT
FLORIDA