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From:

Account Name : STEVEN CARLYLE CRONIG & ASSOCIATES, P.A.
Account Number : I19980000095
Phone : (305)444-6300
Fax Number : (305)444-6334

LIMITED LIABILITY COMPANY

Normandy Holdings, LLC.

Certificate of Status	0
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Audit No. H00000007605-9

Friday, February 18, 2000

**ARTICLES OF ORGANIZATION
OF NORMANDY HOLDINGS, LLC.**

THE UNDERSIGNED hereby makes, subscribes, swears, acknowledges and files these Articles of Organization of Normandy Holdings, LLC. a Florida limited liability company formed under Chapter 608 of the laws of the State of Florida.

1. Name. The name of the limited liability company shall be Normandy Holdings, LLC. (hereinafter the "Company" [§608.407(1)(a)]
2. Street Address of Principal Office. The street address of the principal office of the Company initially shall be 308 Continental Plaza, 3250 Mary Street, Coconut Grove, Florida 33133. [§608.407(1)(b)].
3. Mailing Address. The mailing address of the Company shall initially be 308 Continental Plaza, 3250 Mary Street, Coconut Grove, Florida 33133. [§608.407(1)(b)].
4. Registered Agent. The name and address of the initial Registered Agent for the Company is Steven C. Cronig, 307 Continental Plaza, 3250 Mary Street, Coconut Grove, Florida 33133. [§608.407(1)(c)].

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608.F.S.



Steven C. Cronig

[Signature of Registered Agent]

This instrument prepared by:
Steven C. Cronig, Esquire
Florida Bar No. 307068
Steven Carlyle Cronig & Associates, P.A.
307 Continental Plaza
3250 Mary Street
Coconut Grove, Florida 33133
Telephone (305) 444-6300

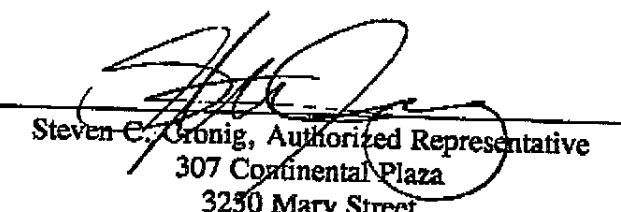
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5. Management. The Company shall be managed by one or more managers and is, therefore, a manager-managed company. 13608.407(1)(a).

IN WITNESS THEREOF, the undersigned, as the authorized representative of the organizing Members, has made and subscribed these Articles of Organization at Coconut Grove, Miami-Dade County, Florida for uses and purposes aforesaid this 18th day of February, 2000.


Steven C. Cronig, Authorized Representative
307 Continental Plaza
3250 Mary Street
Coconut Grove, Florida 33133
Telephone (305) 444-6300
Telefacsimile (305) 444-6334

(In accordance with §608.408(3) Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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