

Florida Department of State

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LIMITED LIABILITY COMPANY

JBalaguer & Associates, LLC

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H00000003070 0 ARTICLES OF ORGANIZATION OF

Balaguer & Associates, LLC

ARTICLE I

NAME

The name of the limited liability company shall be: JBalaguer & Associates, LLC

ARTICLE II

PRINCIPAL OFFICE

The principal place of business and mailing address of this Limited Liability Company shall be: 9931 S.W. 154th Avenue, Miami, Florida 33196. Located in County of Dade:

ARTICLE III

INITIAL REGISTERED AGENT & STREET ADDRES

The name and address of the initial registered agent is: Joaquin Balaguer, 9931 S.W. 154th Avenue, Miami, Florida 33196. Located in the County of Dade.

ARTICLE IV

DURATION

The duration for the limited liability company shall be: 12/31/2040

ARTICLE V

MANAGERS

The management of the limited liability company is reserved for the members and the initial members are:

Joaquin Balaguer , P.O. Box 52-7864, Miami, Florida 33152-7864

Edna M. Balaguer, P.O. Box 52-7864, Miami, Florida 33152-7864

Vanessa S. Balaguer, P.O. Box 52-7864, Miami, Florida 33152.7864

Prepared by Richard Oster, Business Filings, 8025 Excelsior Dr. Suite 200, Madison, WI 53717. (608) 827-5300.

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

The name of the limited liability company is: Jbalaguer & Associates, LLC

The name and address of the registered agent and office is Joaquin Balaguer, 9931 S.W. 154th Avenue, Miami, FL 33196

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Signature:

10aquin Balaguer

Date: 1/4/00

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