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Timothy J. Warfel

Requestor's Name

Post Office Box 12458

Address

Tallahassee, Florida 32317-2458  
(850) 222-4000

City/State/Zip

Phone #

Office Use Only

CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):

RECEIVED

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DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

Bard Investments, L.L.C.

(Corporation Name)

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☐ Walk in

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☐ Will wait

☐ Photocopy

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NEW FILINGS	
	Profit
	NonProfit
	Limited Liability
	Domestication
	Other

AMENDMENTS	
	Amendment
	Resignation of R.A., Officer/ Director
	Change of Registered Agent
	Dissolution/Withdrawal
	Merger

OTHER FILINGS	
	Annual Report
	Fictitious Name
	Name Reservation

REGISTRATION/ QUALIFICATION	
	Foreign
<input checked="" type="checkbox"/>	Limited Partnership
	Reinstatement
	Trademark
	Other

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Examiner's Initials

12-200

W00-1167

DD789/0117/00671



FLORIDA DEPARTMENT OF STATE

Katherine Harris  
Secretary of State

January 4, 2000

TIMOTHY J. WARFEL  
P.O. BOX 12458  
TALLAHASSEE, FL 32317-2458

SUBJECT: DUBARD INVESTMENTS, L.L.C.  
Ref. Number: W00000000167

We have received your document for DUBARD INVESTMENTS, L.L.C. and your check(s) totaling \$125.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The document must contain the entity's complete mailing address.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6025.

Trevor Brumbley  
Document Specialist

Letter Number: 500A00000230

**ARTICLES OF ORGANIZATION**

**OF**

**DUBARD INVESTMENTS, L.L.C.**

The undersigned Members hereby file these Articles of Organization in order to form a limited liability company (the "Company") under the laws of the State of Florida.

**ARTICLE I.**

Name

The name of the Company shall be Dubard Investments, L.L.C.

**ARTICLE II.**

Nature of Business

The Company may engage in any activity or business permitted under the laws of the United States and the State of Florida.

**ARTICLE III.**

Death, Retirement, Resignation, Etc. of a Member

The remaining Members, if more than one, shall have the right to continue to carry on the business of the Company in the event of the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a Member or upon the occurrence of any other event which terminates the continued membership of a member in a limited liability company.

*[Handwritten signature and date]*  
Date: 1/1/10

ARTICLE IV.

Admission of Additional Members

Except as otherwise provided in the Operating Agreement, new members may be admitted by majority vote of the Managing Member(s) upon payment of contribution agreed upon by the Managing Member(s) at the time of admission.

ARTICLE V.

Management by the Members

Management of the Company is reserved to the members. The initial managing Member and his address is:

John A. Dubard, 5033 Brill Point, Tallahassee, Florida 32312

ARTICLE VI.

Duration of Company's Existence

The Company shall exist until January 1, 2050 unless dissolved according to law.

ARTICLE VII.

Address of Registered Office, Registered Agent and Principal Office

The address of the initial registered office and principal office of the Company in the State of Florida shall be 2450 Tim Gamble Place, Suite 200, Tallahassee, Florida 32308. The name of the initial registered agent of the Company at the above address shall be John A. DuBard. The Company may from time to time change the registered office to any other address in the State of Florida or change the registered agent. *The mailing address of the Company is 2450 Tim Gamble Place, Suite 200, Tallahassee, Florida 32308.*

## ARTICLE VIII.

### Transactions in Which Members

#### Are Interested

(a) No contract or other transaction between the Company and one or more of its Members, or between the Company and any other Company, firm, or entity in which one or more of the Company's Member(s) are directors or officers, or have a financial interest, shall be void or voidable solely because of such relationship or interest, or solely because such Member(s) are present at or participate in the meeting of the Members or a committee thereof which authorizes, approves or ratifies such contract or transaction, or solely because his or their votes are counted for such purpose, if:

(1) The fact of such relationship or interest is disclosed or known to the Members or the committee which authorizes, approves or ratifies the contract or transaction by a vote or consent sufficient for the purpose, without counting the votes or consents of such interested Members; or

(2) The fact of such relationship or interest is disclosed or known to the Members entitled to vote thereon, and they authorize, approve, or ratify such contract or transaction by vote or written consent; or

(3) The contract or transaction is fair and reasonable as to the Company at the time it is authorized.

(b) Interested Members may be counted in determining the presence of a quorum at a meeting of the Members or of a committee thereof which authorizes, approves, or ratifies such contract or transaction.

## ARTICLE IX.

### Indemnification of Members and Managers

The Company hereby indemnifies and agrees to hold harmless from claim, liability, loss or judgment any Member or manager made a party or threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative, or investigative (other than an action, suit or proceeding by or on behalf of the Company to procure a judgment in its favor), brought to impose a liability or penalty on such person for an act alleged to have been committed by such person in his capacity as a Member or manager of the Company or a Members, manager, Director, officer, employee or agent of any other company, partnership, joint venture, trust or other enterprise in which he served at the request of the Company, against judgments, fines, amounts paid in settlement and reasonable expenses, including attorneys' fees actually and reasonably incurred as a result of such action, suit or proceeding or any appeal thereof, to the fullest extent permitted by Florida law and in accordance with the procedures specified by Florida law for determining the legality, applicability or appropriateness of such indemnification.

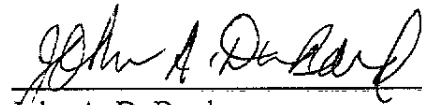
## ARTICLE X.

### Amendment

These Articles of Organization may be amended in any manner now or hereafter provided for by law and all rights conferred upon Members hereunder are granted subject to this reservation.

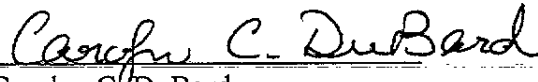
IN WITNESS WHEREOF, the undersigned, being the original subscribing Members to

the foregoing Articles of Organization have hereunto set their hands and seals this 30th day of  
December, 1999.



John A. DuBard

Typed or printed name of signee



Carolyn C. DuBard

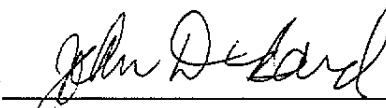
Typed or printed name of signee

Notary Public  
for the State of  
California  
My Comm. Expires  
12/31/2001

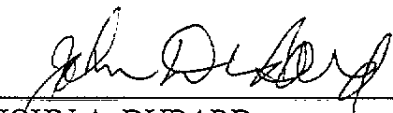
**CERTIFICATE DESIGNATING REGISTERED AGENT AND REGISTERED OFFICE**

In compliance with Florida Statutes Section 48.091 and 608.415, the following is submitted:

DuBard Investments, L.L.C., desiring to organize as a limited liability company under the laws of the State of Florida, has designated 2450 Tim Gamble Place, Suite 200, Tallahassee, Florida 32308, as its initial Registered Office and has named John A. DuBard located at said address, as its initial Registered Agent.

By:   
Managing Member

Having been named Registered Agent for the above stated Company, at the designated Registered Office, the undersigned hereby accepts said appointment, and agrees to comply with the provisions of Florida Statutes Section 48.091 relative to keeping the office open.

  
JOHN A. DUBARD

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FILED  
TALLAHASSEE  
FLORIDA  
JAN 12 2011  
CLERK OF CIRCUIT COURT