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**STATE OF FLORIDA  
ARTICLES OF ORGANIZATION  
OF  
MML VENTURES, L.L.C.**

These Articles of Organization of MML Ventures, L.L.C., a Florida limited liability company (the "Company"), dated as of the 27<sup>th</sup> day of December, 1999, are being duly executed and filed by Mark Laisure, the organizer, authorized to form a limited liability company under the Florida Limited Liability Company Act (Chapter 608, Florida Statutes) (the "Florida Act").

- FIRST:** The name of the limited liability company is MML Ventures, L.L.C.
- SECOND:** The nature of the business to be transacted and the purposes to be promoted or carried out by the Company is to engage in any lawful act or activity for which limited liability companies may be formed under the Florida Act, and all such lawful acts and activities shall be within the purposes of the Company's business as permitted under the Florida Act.
- THIRD:** The Company is to be managed by a manager appointed by the Member(s) from time to time. The name and address of the initial manager, who shall serve until the first annual meeting of the Member(s) or until his successor is elected and qualified is: Mark Laisure, 9800 4<sup>th</sup> Street North, Suite 405, St. Petersburg, Florida, 33702.
- FOURTH:** The duration of the Company shall be perpetual and shall begin on the date first set forth above, unless sooner dissolved in accordance with the Company's regulations and/or Florida law.
- FIFTH:** The street address and mailing address of the Company shall be 9800 4<sup>th</sup> Street North, Suite 405, St. Petersburg, Florida, 33702.
- SIXTH:** The initial Member of the Company may admit additional Members by majority vote in accordance with procedures therefor specified in the MML Ventures Limited Liability Company Regulations (the "Regulations").
- SEVENTH:** The remaining Members, if any, pursuant to the terms of the Regulations or applicable law, may elect to continue the Company's business on the death, retirement, resignation, expulsion, bankruptcy or dissolution of a Member, or the occurrence of any other event which terminates the continued membership of a Member in the Company.
- EIGHTH:** The Registered Agent and Registered Office for service of process is as follows:

**Name:** Mark Laisure  
**Address:** 9800 4<sup>th</sup> Street North, Suite 405  
St. Petersburg, Florida, 33702

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization as of the date first above written.

  
Mark Laisure

FILED

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**FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING  
AGENT UPON WHOM PROCESS MAY BE SERVED**

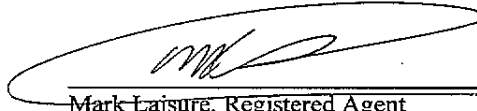
Pursuant to Section 48.091 and Section 608.415 of the Florida Statutes, the following is submitted:

That **MML Ventures, L.L.C.** (the "Company"), desiring to organize as a limited liability company under the laws of the State of Florida, with its registered office, as indicated in the Articles of Organization filed even date herewith, 9800 4<sup>th</sup> Street North, Suite 405, St. Petersburg, Florida, 33702, has named Mark Laisure as its agent to accept service within this state.

**ACKNOWLEDGMENT**

Having been named to accept service of process for the Company named above, at the place designated in this certificate, I agree to act in that capacity and to comply with the provisions of the Florida Limited Liability Company Act and all other applicable laws relative to the proper and complete performance of my duties as registered agent.

Date: December 27, 1999

  
Mark Laisure, Registered Agent

FILED  
07 DEC 29 PM 5:00  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA